Acknowledgements

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- To be confirmed
- Maree Baldwin, Communication Affairs Manager, Kangaroo Island Council

Elected Members, Council staff, members of several local community groups and individuals also contributed to the development of this document and are thanked for their time and contributions.

Disclaimer

While every effort has been made to ensure that the information contained within this report is complete, accurate and up to date, Tredwell Management Services make no warranty, representation or undertaking whether expressed or implied, nor do they assume any legal liability, whether direct or indirect, or responsibility for any errors or omissions.

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Executive summary

To be included on completion of report
1. Introduction

1.1 Strategy Format

In preparing the Review of the Sport, Recreation and Open Space Strategy for Kangaroo Island Council two separate volumes have been compiled:

- Volume I: Review Summary & Implementation Plan
- Volume II: Background Information

It is recommended that both volumes are read in conjunction with each other. Volume I provides a summary of the key findings of the Review and provides recommended strategies and actions as detailed within an implementation plan. Volume II provides the background information and analysis to support the implementation plan.

This is Volume I: Review Summary & Implementation Plan.

1.2 Background

Tredwell Management Services is a specialist sport, recreation and open space planning and management firm and has prepared this Review of Sport, Recreation and Open Space Strategy for the Kangaroo Island Council. This Strategy provides a pragmatic blueprint for the provision of sport, recreation and open space for Kangaroo Island over the next ten years. It includes a broad vision for sport, recreation and open space on Kangaroo Island as well as the identification of appropriate sport, recreation and open space strategies and actions.

Increasingly, Australians are becoming overweight and exhibiting sedentary behaviours. Government policy is aiming to increase people’s activity levels, improve their diet and reduce tobacco and alcohol use. Council can have a major influence people’s physical activity levels through the provision of quality sport, recreation and open space facilities and services. Preventative health is an important consideration for any Local Government. This Strategy seeks to place the Kangaroo Island Council in a strong position to deliver healthier outcomes for their community.

When determining service levels for sport and recreation provision, Local Governments are faced with a number of challenges. Typically they are responsible for large amounts of facility based assets such as clubrooms, pavilions, courts, amenities, major indoor recreation and aquatic facilities and community halls. Many of these assets were developed with a single use focus and often in an ad-hoc manner. Contemporary recreation asset planning is based around the principles of multi-use, flexibility in design, environmental sustainability and fit-for-purpose. Balancing all of these needs and desires and meeting the community’s expectations is difficult, particularly with limited resources and competing demands.

The development of a broad strategy for open space, sport and recreation provision is a comprehensive task. An important component in the development of the Strategy is to engage widely with key stakeholders and engender a sense of community ownership of the Strategy. The end result is a document that strives to achieve a well-planned and sustainable sport, recreation and open space network for the island.
1.3 Scope

The project scope includes the following:

1. Determine what has been achieved with the current plan along with outstanding actions.
2. Update the facility inventory, literature review, demographic and trend analysis.
3. Undertake extensive consultation with the community and key stakeholders including sporting and recreation organisations and relevant government agencies to determine current and future needs, demands, issues and opportunities.
4. Guide the consolidation, future development and further support for recreation, sport and open space provision within the Kangaroo Island area.
5. Identify and examine opportunities to develop community sporting & recreation hubs.
6. Provide a strategic approach to Council’s role and function in its provision, future investment and support for recreation and sport services.
7. Provide Council with a prioritised costed action plan and identification of funding sources and opportunities.
2. Strategic Planning & Policy Framework

2.1 Strategic Planning Documents

The following chart illustrates the hierarchical nature of strategic planning documentation in South Australia. A review of relevant planning documents (including related principles, actions, strategies etc.) is provided in Volume II Background Information.

Figure 1: Strategic Planning Documents - South Australia
2.2 Kangaroo Island Regional Recreation, Sport and Open Space Strategy (2005)

In 2005 the Kangaroo Island Regional Recreation, Sport and Open Space Strategy was completed. The Strategy was commissioned by Kangaroo Island Council, Planning SA and the Office for Recreation and Sport to guide the future provision, development and management of recreation and sport facilities and spaces on the Island.

This report proposed a number of actions and directions for the Kangaroo Island Council in regards to the future provision of sport, recreation and open space.

The 2005 Strategy has been reviewed (with the assistance of the Kangaroo Island Council staff) to determine the extent to which the actions have been implemented.

Table 1: 2005 Regional Recreation, Sport and Open Space Strategy Overview

<table>
<thead>
<tr>
<th>Theme</th>
<th>Strategy</th>
<th>Action</th>
<th>Current Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sport and Recreation Facilities</td>
<td>1.1 Strategic Approach to Sports Facilities</td>
<td>1.1.1 Adopt a hierarchy approach to the provision and development of sportsgrounds and connected facilities</td>
<td>Partially Delivered: 25%-75%</td>
</tr>
<tr>
<td></td>
<td></td>
<td>1.1.2 Establish guidelines to guide the development and management of sportsgrounds and sports facilities. This includes providing a framework for reviewing the provision of facilities, improving quality and function, and determining priorities.</td>
<td>Not Delivered: 0%-25%</td>
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<td>1.1.3 Adopt the following approach to 'geographically isolated' sporting facilities:</td>
<td>Delivered: 75%-100%</td>
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<td>- Continue to support unique facilities that provide a focus for large areas of the Island</td>
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<td>- Review the appropriate standard of the sportsground at Gosse</td>
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<td></td>
<td>- Maintain the bowling club at Birchmore whilst there is a community commitment to using and maintaining the facility</td>
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<td>- In consultation with the Macgillivray cricket club, assess the feasibility of maintaining the Macgillivray cricket oval,</td>
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<td>1.1.4 Adopt the following approach to the provision and management of outdoor courts:</td>
<td>Partially Delivered: 25%-75%</td>
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<td>- Consider remove or the alternative use of disused outdoor courts</td>
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<td>- Retain and where required improve outdoor</td>
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<td>- Do not establish additional courts unless replacing existing.</td>
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<td>Theme</td>
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<td></td>
<td>1.1.5 Review ownership of the Wisanger sportsground and facilities to establish a formalised community facility</td>
<td>Not Delivered: 0%-25%</td>
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<td></td>
<td>1.1.6 Maintain and strengthen the connections between school and community facilities</td>
<td>Delivered: 75%-100%</td>
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<td></td>
<td>1.1.7 Establish sports management bodies that represent all users of sportsgrounds</td>
<td>Partially Delivered: 25%-75%</td>
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<td></td>
<td>1.1.8 Establish an across Island Sports Reference Group that can identify and assess needs, recommend priorities and guide funding applications for facilities.</td>
<td>Not Delivered: 0%-25%</td>
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<td></td>
<td>1.2 Planning for Indoor and Aquatic Facilities</td>
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<td></td>
<td>Plan for an appropriate level of indoor and aquatic facilities for the population size and better utilise existing facilities.</td>
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<td></td>
<td>1.2.1 Undertake a review and feasibility assessment of the Kingscote Pavilion and plan for</td>
<td>Partially Delivered: 25%-75%</td>
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<td></td>
<td>1.2.2 Consider appropriate indoor sport and recreation facility provision in other towns</td>
<td>Not Considered</td>
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<td>1.2.3 Undertake a review of indoor halls and community facilities</td>
<td>Not Delivered: 0%-25%</td>
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<td></td>
<td>1.2.4 Develop guidelines that provide a hierarchy framework for indoor facilities and guide new development and rationalisation.</td>
<td>Not Delivered: 0%-25%</td>
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<td></td>
<td>1.2.5 Consider alternative options for an indoor swimming pool on the basis that an indoor aquatic facility will be difficult to sustain for the population size and spread and that one facility is unlikely to adequately support people across the Island.</td>
<td>Partially Delivered: 25%-75%</td>
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<td>1.2.6 Undertake a major upgrade of the tidal pool or consider removing this facility</td>
<td>Not Delivered: 0%-25%</td>
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<td></td>
<td>1.2.7 Upgrade and broaden the role of the Yacht Club in Kingscote</td>
<td>Partially Delivered: 25%-75%</td>
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<tr>
<td>Recreation and Natural Settings</td>
<td>2.1 Managing Natural Areas</td>
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<td></td>
<td>Continue to allocate resources to natural areas and appropriately manage development and access to maintain quality and diverse ecosystems and support visitor and resident activities.</td>
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<td></td>
<td>2.1.1 Allocate resources to maintain quality natural areas particularly where there is a visitor focus, e.g. resources for maintaining amenities and trails.</td>
<td>In delivery – this work is ongoing</td>
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<tr>
<td></td>
<td>2.1.2 Protect beaches and dune systems through managed access, appropriate vegetation, and weed and erosion control.</td>
<td>In delivery – this work is ongoing</td>
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<td></td>
<td>2.1.3 Undertake a detailed audit of coastal areas to identify the issues, develop strategies and determine priorities.</td>
<td>In delivery – this work is ongoing</td>
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<tr>
<td></td>
<td>2.1.4 Support implementation of the Best Practice Guidelines for Marine and Coastal Settings for Recreation and Tourism and the Encounter Marine Park Zoning Plan requirements to maintain quality aquatic and</td>
<td>In delivery – this work is ongoing</td>
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<td>Theme</td>
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<td></td>
<td>coastal environments.</td>
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<td><strong>2.1.5</strong> Consider opportunities for the shared management of natural areas, with connections between Council, National Parks and Wildlife and other natural resource bodies (organisations could support each other through projects and tasks).</td>
<td><strong>In delivery – this work is ongoing</strong></td>
</tr>
<tr>
<td><strong>2.2 Enhancing Key Destinations</strong></td>
<td>Establish and maintain a number of key recreation destinations that are high quality and unique, and strategically located across the Island and linked to visitor attractions.</td>
<td><strong>2.2.1</strong> Develop guidelines to guide the standard and design of recreation settings including the level of development appropriate for different recreation settings. Also consider the DEH Levels of Service framework to guide future planning and provision.</td>
<td><strong>Not Considered</strong></td>
</tr>
</tbody>
</table>
|       |          | **2.2.2** Upgrade key foreshore settings giving priority to the following settings and facilities:  
- Foreshore settings  
- The quality and management of amenities  
- The design of car parking and entrance points | **Delivered: 75%-100%** |
|       |          | **2.2.3** Maintain and further enhance the following existing key destinations to a high quality and where required undertake improvements:  
- Kingscote foreshore  
- Penneshaw Lloyd Collins Memorial Reserve  
- American River Remembrance Reserve  
- Emu Bay Foreshore | **Partially Delivered: 25%-75%** |
|       |          | **2.2.4** Establish additional key destinations as follows:  
- Create a unique foreshore area along Buicks Point Reserve in American River  
- Pursue development of the Wharf at Kingscote  
- Reflect destinations identified in the Kangaroo Island Strategic Tourism Plan | **Partially Delivered: 25%-75%** |
<p>|       |          | <strong>2.2.5</strong> Strategically submit for funding through the Planning SA ROSES program using the Guidelines developed for recreation settings to determine priorities. | <strong>Not Considered</strong> |</p>
<table>
<thead>
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<th>Theme</th>
<th>Strategy</th>
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<th>Current Status</th>
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<tr>
<td><strong>2.3 Improving Recreation Facilities</strong></td>
<td></td>
<td>2.3.1 Review and upgrade amenities linked to recreation settings using the recommended guidelines for recreation settings and the findings outlined in the Issues and Opportunities paper as a guide.</td>
<td>Delivered: 75%-100%</td>
</tr>
<tr>
<td></td>
<td></td>
<td>2.3.2 Establish and enhance playgrounds</td>
<td>Delivered: 75%-100%</td>
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<td></td>
<td>2.3.3 Plan for outdoor youth facilities (skate and BMX) as part of the Kangaroo Island Youth Recreation and Sport Plan.</td>
<td>Partially Delivered: 25%-75%</td>
</tr>
<tr>
<td></td>
<td></td>
<td>2.3.4 Upgrade boating ramps and facilities and continue to review the quality and use of facilities.</td>
<td>Delivered: 75%-100%</td>
</tr>
<tr>
<td><strong>2.4 Strengthening Trail Connections</strong></td>
<td></td>
<td>2.4.1 Upgrade and establish trails in main towns, particularly along foreshores but also around the towns linking to</td>
<td>Partially Delivered: 25%-75%</td>
</tr>
<tr>
<td></td>
<td></td>
<td>2.4.2 Consider connections with attractions out of towns and National Parks and Wildlife trails.</td>
<td>Not Delivered: 0%-25%</td>
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<tr>
<td></td>
<td></td>
<td>2.4.3 Investigate the feasibility of creating a Bike Network using existing roads and manage these roads and vegetation to a good and safe standard.</td>
<td>Not Delivered: 0%-25%</td>
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<tr>
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<td></td>
<td>2.4.4 Identify and promote trails through signage, interpretation and promotional material.</td>
<td>Partially Delivered: 25%-75%</td>
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<tr>
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<td></td>
<td>2.4.5 Formalise the opportunities with a trails strategy that draws on the National Parks and Wildlife Trails Management Plan</td>
<td>Not Considered</td>
</tr>
<tr>
<td><strong>Visitor Services</strong></td>
<td></td>
<td>3.1.1 Develop a strategy for camping and visitor facilities.</td>
<td>Partially Delivered: 25%-75%</td>
</tr>
<tr>
<td></td>
<td></td>
<td>3.1.2 Develop management guidelines for camping facilities and visitor areas</td>
<td>Partially Delivered: 25%-75%</td>
</tr>
<tr>
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<td></td>
<td>3.1.3 Investigate opportunities for camps and activities using existing facilities.</td>
<td>Partially Delivered: 25%-75%</td>
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<tr>
<td></td>
<td></td>
<td>3.1.4 Consider ways to increase the financial contribution by visitors to visitor based facilities and services, including roads, camping facilities and recreation settings.</td>
<td>Partially Delivered: 25%-75%</td>
</tr>
<tr>
<td></td>
<td></td>
<td>3.2.1 Promote the character and history of the Island through improved site planning, interpretation and signage, particularly around foreshore areas and other high profile</td>
<td>In delivery – this work is ongoing</td>
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<tr>
<td>Theme</td>
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<tr>
<td>Broaden visitor experiences through information and awareness raising, and events and activities that appeal to visitors and also strengthen the economic status of the Island.</td>
<td>recreation settings.</td>
<td>3.2.2 Develop an information package that can be distributed to visitors travelling to the Island.</td>
<td>Delivered: 75%-100%</td>
</tr>
<tr>
<td></td>
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<td>3.2.3 Investigate establishing events that target visitors and promote local produce and arts and crafts and strengthen the focus of local produce and arts at existing events and fairs.</td>
<td>In delivery – this work is ongoing</td>
</tr>
<tr>
<td></td>
<td></td>
<td>3.2.4 Investigate holding significant and unique sporting events on the Island at the regional and State level.</td>
<td>In delivery – this work is ongoing</td>
</tr>
<tr>
<td></td>
<td></td>
<td>3.2.5 Consider establishing markets and fairs at key locations and during peak visitor times, giving consideration to Kingscote Wharf area and Penneshaw (entry point or foreshore).</td>
<td>Delivered: 75%-100%</td>
</tr>
<tr>
<td>Community Participation</td>
<td></td>
<td>4.1.1 Develop a Kangaroo Island Youth Recreation and Sport Plan to guide facilities and participation opportunities</td>
<td>Not Delivered: 0%-25%</td>
</tr>
<tr>
<td></td>
<td></td>
<td>4.1.2 Support older people and people with a disability through improved access around towns and at facilities.</td>
<td>Partially Delivered: 25%-75%</td>
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<tr>
<td></td>
<td></td>
<td>4.1.3 Support families and children through appealing recreation settings and playgrounds and a range of sports and programs,</td>
<td>Not Delivered: 0%-25%</td>
</tr>
<tr>
<td></td>
<td></td>
<td>4.1.4 Implement initiatives that will support and strengthen sporting clubs</td>
<td>Delivered: 75%-100%</td>
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<td></td>
<td></td>
<td>4.1.5 Pursue transport opportunities to support programs and events linked to disadvantaged and isolated communities, through the Community Passenger Network brokerage program.</td>
<td>Delivered: 75%-100%</td>
</tr>
<tr>
<td>4.2 Broadening Participation Opportunities</td>
<td>Provide additional participation opportunities particularly for smaller townships and isolated communities.</td>
<td>4.2.1 Pursue funding and support for after school activities for primary school students through the Active After School Communities Program and for high school students through the 'Move It' funding program.</td>
<td>Not Considered</td>
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<td></td>
<td></td>
<td>4.2.2 Implement initiatives that will contribute to increasing participation levels in sport</td>
<td>Not Delivered: 0%-25%</td>
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<td>4.2.3 Establish stronger links with the mainland for activities and events, e.g.:</td>
<td>Delivered: 75%-100%</td>
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<td>4.2.4 Investigate the potential to establish a Field Officer position that services the Southern Fleurieu and Kangaroo Island</td>
<td>Delivered: 75%-100%</td>
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<td>Theme</td>
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<tr>
<td>4.2.5 Maximise participation opportunities through the Social Inclusion program under South Australian Works.</td>
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<tr>
<td>In Delivery - this work is ongoing</td>
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<tr>
<td>4.2.6 Consider additional opportunities for sport and recreation programs linked to the Be Active Lets Go and District Capacity Building grant funding and involving sport and community groups,</td>
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<tr>
<td>In Delivery - this work is ongoing</td>
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<td>4.2.7 As part of Social Inclusion initiatives, broaden activity opportunities for older people through programs linked to health services</td>
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<tr>
<td>In Delivery - this work is ongoing</td>
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<tr>
<td>4.2.8 Develop programs that could be linked to halls and other community facilities including schools.</td>
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<td>Not Delivered 0%-25%</td>
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<td>4.2.9 Where there are gaps in the provision of facilities, identify the potential for and implement longer term community use agreements with schools.</td>
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<td>Not Delivered 0%-25%</td>
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<tr>
<td>4.3 Involving the Community</td>
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<td>Consult with and involve the community in planning for and managing facilities and activities and strengthen partnerships with community and government based organisations.</td>
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<tr>
<td>4.3.1 Determine a process of consultation at the commencement of projects to appropriately consult with and involve the community in planning for facilities and open space.</td>
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<tr>
<td>In Delivery - this work is ongoing</td>
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<tr>
<td>4.3.2 Continue to involve the community in managing facilities and open space, particularly in smaller townships and isolated areas.</td>
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<tr>
<td>Delivered: 75%-100%</td>
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<tr>
<td>4.3.3 Communicate with progress associations and sporting groups on an ongoing basis.</td>
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<tr>
<td>Delivered: 75%-100%</td>
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<tr>
<td>4.3.4 Strengthen partnerships with community organisations including health, police, social welfare, education and community based organisations</td>
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<tr>
<td>In delivery – this work is ongoing</td>
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<tr>
<td>4.3.5 Establish a database that can be used by KI Council and State Government bodies to promote projects and grant funding initiatives that will support community development and activities.</td>
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<tr>
<td>Delivered: 75%-100%</td>
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<tr>
<td>4.3.6 Encourage schools to be members of the Active Schools Network</td>
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<tr>
<td>Not Considered</td>
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</table>
3. Demographics & Trends
Analysis Overview

3.1 Demographics

Kangaroo Island has a population of 4,417 individuals and an average age of 46yrs (significantly higher than that of SA). The island has a higher than average percentage of couple families without children and a lower than average percentage of both single parent families and ‘other’ families compared to South Australian and Australian averages.

In terms of employment Kangaroo Island has a lower than average percentage of full time employed and a higher than average percentage of part time employed with the most common areas of employment being management, labour and technical/ trade workers.

The average weekly income is $489 (personal) and $834 (household) both of which are lower than the South Australian and Australian averages. Kangaroo Island is also home to a relatively low level of cultural diversity which is highlighted by a lower than average representation of indigenous Australians and a higher than average percentage of local residents being Australian born (81.3%).

3.2 Sport & Recreation Trends

National trends indicate the following:

- K.I. is likely to receive increased use of public open spaces and recreational facilities
- Participation in traditional organised sports on K.I. may decline over time due to the rising popularity of individualised pursuits of fitness
- K.I. is in a strong position to capitalise on the ‘extreme sport’, ‘adventure’, ‘lifestyle’ and/or ‘alternative’ sports/activities. If ‘extreme’ or ‘unique’ sports/activities are developed and encouraged on the island this may assist in retaining the islands youth demographic
- To achieve optimum results from funding applications the Kangaroo Island Council must ensure that all applications align with appropriate State and Federal policy/strategy/goals
- Due to the higher than average medium age on K.I., the provision age appropriate activities and facilities (that consider aspects such as accessibility, security and safety etc.) will be an important consideration
- Maintaining the current provision of ‘traditional’ sports (football, netball, basketball, tennis, lawn bowls etc.) will be a priority for K.I. moving forward
- The development of a high-end golf course on K.I. (for national and international tourists) may capitalise on the growth of the Asian sport/recreation tourism industry
- The rise of sports such as soccer and basketball on a national stage may influence the sporting preferences of young people on K.I. – increased future provision of these sports may require consideration
- Development of appropriate management modelling will be an important consideration for all current and potential clubs/organisations on K.I.
- The lower than average median income on K.I. indicates that the cost of facility use and financial barriers to participation will be an integral consideration in the future planning of facilities
State Trends:
- Based on State trends there is likely to be a strong demand on KI for increased trail provision
- Based on State trends that there may be a local demand for soccer on the island
- The five most popular sports for children are swimming and diving, Australian rules football, netball, basketball, soccer (outdoor)
- Due to the high popularity of swimming and diving amongst children the provision of an additional pool on the island may warrant further investigation
- Due to a lack of existing facilities on the island provision investigation into the development of a basic athletics/track/field facility may warrant further investigation

Local Trends
- Walking as an activity in the Fleurieu & Kangaroo Island Region (FKIR) has a participation rate 4.1% higher than the State average– supporting further trail development on K.I.
- A lower than average participation rate in weights/aerobics/fitness facilities in the FKIR may indicate that if appropriate/additional aerobics/fitness facilities were provided then local participation trends may increase and align with State trends
4. Approach to Sport & Recreation Facility Provision

4.1 Council’s role in sport and recreation provision

The South Australia Local Government Act 1999 identifies the principal role of a council as follows:

“A council is…established to provide for the government and management of its area at the local level and, in particular—

(b) to provide and coordinate various public services and facilities and to develop its community and resources in a socially just and ecologically sustainable manner; and

(c) to encourage and develop initiatives within its community for improving the quality of life of the community…”

The Act goes on to define the functions of a council:

“The functions of a council include –

(b) to provide services and facilities that benefit its area, its ratepayers and residents, and visitors to its area including…community services or facilities, and cultural or recreational services or facilities;”

With the exception of the defined principal role and functions of a council there is no specific legislative responsibility to provide sport, leisure, recreation and aquatic services and facilities to the community. Currently (and historically), local government in Australia is the largest provider of a wide range of sport, leisure, recreation and aquatic services and facilities to meet community needs and demands and improve the health and wellbeing of residents. However, the level of investment in such services is largely discretionary.

4.2 Facility Hierarchy

It is common practice in sport and recreation planning to develop a facility hierarchy to assist in the planning and future development of facilities. The purpose of a facilities hierarchy is to establish a direction for the future planning of existing and/or proposed facilities. When establishing a facilities hierarchy relevant facilities are categorised based on a number of factors. For this study key factors include the size and quality of the facility; the facilities ability to cater for various levels of competition; proximity to population centres and its current/potential catchment area.

The definition for each of the three categories was developed utilising information sourced from both the Office for Recreation and Sport as well as the Local Government Association. Consideration was also given to hierarchies utilised/developed in previous Kangaroo Island sport, recreation and open space strategies.

The facility hierarchy developed for this Strategy includes three categories:

- **Regional**
  A regional sports/recreation facility is one that attracts users from the extent of the local government area (i.e. all of Kangaroo Island) and meets the standards of a peak sporting body to host major regional/state level competitions and/or training.
A regional open space attracts users from the extent of the local government area and also attracts tourists due to its unique attributes or features as a public space. A regional open space will provide significant opportunity for non-organised and passive recreation.

- **District**
  A district sports/recreation facility is one that attracts many of its users from nearby suburbs/towns in additional to local users. A district sports/recreation facility has the ability to cater for association carnivals and final series when required.

A district open space attracts many of its users from nearby suburbs/towns in additional to local users. A district open space will be maintained to a good standard and will provide some opportunity for non-organised and passive recreation.

- **Local**
  A sports/recreation facility is considered to be local when it is of small to medium size, is capable of capable of catering for a range of users and/or a specific sport. Local facilities are generally provided to an appropriate standard for the level of sporting activity. A local facility generally only attracts users living in relatively close proximity to the facility itself (i.e. local township only).

A local open space attracts users from the local township only. A local open space will be maintained to a functional standard and will provide some opportunity for non-organised and passive recreation.

### 4.3 Community Sport Hubs

The Office for Recreation and Sport (ORS) has developed a Community Hubs concept to encourage multi-use and sustainable community sporting facilities and precincts. The ORS have defined a Community Sport hub as follows:

“A Community Sports Hub is a local, regional or state level centre of sport and active recreation activities that optimises the shared use of location and facilities to meet the needs of the communities it serves. In serving this purpose, a Hub must strive to be sustainable, multi-use, accessible, safe, inclusive and relevant to its communities and connected to the principles of community building.

A Community Sports Hub is also a catalyst to build and bring communities together by delivering services that meet the needs of the community and serve other purposes such as providing a safe meeting place and hosting the delivery of community programs that develop community capacity and connectivity.

A Community Sports Hub, with sport and recreation at its core, performs a number of functions and provides the catalyst for co-location of community services as well as providing a meeting place, passive and active open space in a safe and attractive environment.

A Community Sports Hub is inclusive and open to all sectors of the community including sport participants and members at all ability levels and age groups. A Community Sports Hub has sport in all its forms at its heart.” (ORS 2012)

### 4.4 Community use of school facilities

Increasing the level of community use of school facilities is a challenge for local governments. Generally speaking, councils would like to see local schools embrace the concept of increased levels of community use/access, schools on the other hand tend to be more reluctant due to potential increases in ground maintenance costs and exposure to increased risk/liability issues.
Currently schools (public or private) have no requirement to make their facilities accessible to the wider community. The exception to this is facilities that were funded by the government’s “Building the Education Revolution” initiative as part of the Primary Schools for the 21st Century (P21) program. This program outlines facilities constructed with this funding must agree to provide access at no, or low cost to the community. Schools that have facilities funded under the P21 program which are not appropriate for community use, are required to make their existing infrastructure available under the same conditions.

The decision for allowing community access to school sporting facilities (that have not been funded by the P21 program) is made on a school by school basis with the final decision coming down to the preference of the school principal.

For communities to gain access to a school sporting facilities it would be a requirement for both the appropriate council and school to compose and sign a shared use agreement that addresses issues such as liability, responsibilities of both parties (maintenance, funding) and other necessary terms and conditions.

### 4.5 Facility Provision Benchmarks

Facility benchmarking can play an important role in the identification of required sport, recreation and open space facilities for a designated area. However, due to the island’s unique geographic location, relatively low population base and degree of separation/isolation from other population centres, typical provision standards are difficult to apply.

Parks and Leisure Western Australia (PLA WA) state in their Benchmarks for Community Infrastructure working document (the national reference document) that “Regional rural areas and towns will have pockets of community provision that cannot be aligned to population benchmarks… Within these areas, it is essential to establish the need of the community on a case by case basis and ensure that where infrastructure is provided it meets minimum design, technical and spatial standards and provides suitable opportunities to provide outreach services”.

The table below details typical provision standards for a range of sport and recreation facilities. This data is provided for information purposes and is intended only to highlight that sport and recreation facility provision within the Council area does not align with typical provisional standards and as a result needs to respond to the unique circumstances of the local population.

The level of facility provision recommended in this report will be guided, to varying degrees, by the council’s financial limitations, population demographics, public consultation, ongoing maintenance requirements, industry best practice and the professional opinion of Tredwell Management.
<table>
<thead>
<tr>
<th>Facilities required</th>
<th>Population</th>
</tr>
</thead>
<tbody>
<tr>
<td>Indoor sport and recreation centre (multi functional, min 3 courts)</td>
<td>1</td>
</tr>
<tr>
<td>Indoor multi-use courts</td>
<td>1</td>
</tr>
<tr>
<td>Aquatic - 25m pool &amp; leisure pool</td>
<td>1</td>
</tr>
<tr>
<td>Senior AFL Ovals</td>
<td>1</td>
</tr>
<tr>
<td>Senior Cricket Ovals</td>
<td>1</td>
</tr>
<tr>
<td>Netball courts</td>
<td>1</td>
</tr>
<tr>
<td>Tennis courts</td>
<td>1</td>
</tr>
<tr>
<td>Lawn Bowls</td>
<td>1</td>
</tr>
<tr>
<td>Soccer pitches</td>
<td>1</td>
</tr>
<tr>
<td>Golf course</td>
<td>1</td>
</tr>
<tr>
<td>BMX dirt track facility</td>
<td>1</td>
</tr>
<tr>
<td>Skate Park</td>
<td>1</td>
</tr>
<tr>
<td>Playspace (neighbourhood level)</td>
<td>1</td>
</tr>
<tr>
<td>Off-road recreational motorsport</td>
<td>Area Specific</td>
</tr>
<tr>
<td>Trails (walking, cycling and bridlepaths)</td>
<td>No established standards</td>
</tr>
</tbody>
</table>
5. Mapping

5.1 Planning Precincts Map

Planning precinct boundaries are broadly informed by population distribution, land use, natural geographic features (e.g. rivers, vegetation, and topography) and built structures (e.g. main roads, towns/settlements), in line with other strategic planning and promotion documentation for Kangaroo Island. In total 7 planning precincts are identified:

- Kingscote and districts
- American River
- Penneshaw and Dudley Peninsula
- South Coast
- West End
- North Coast
- Parndana and districts

These planning precincts are illustrated in Figure 2 Kangaroo Island Planning Precincts (Map 1) on the following page.

5.2 Sport, Recreation & Open Space Facilities Mapping

Figures 3-7 on the following pages map the key sport, recreation and open space facilities across Kangaroo Island:

- Figure 3 Kangaroo Island Sport, Recreation & Open Space Facilities Overview (Map 2)
- Figure 4 Kingscote Sport, Recreation & Open Space Facilities (Map 3)
- Figure 5 American River Sport, Recreation & Open Space Facilities (Map 4)
- Figure 6 Parndana Sport, Recreation & Open Space Facilities (Map 5)
- Figure 7 Penneshaw Sport, Recreation & Open Space Facilities (Map 6)
Figure 2: Kangaroo Island Planning Precincts (Map 1)
Figure 3: Kangaroo Island Sport, Recreation & Open Space Facilities Overview (Map 2)
Figure 4: Kingscote Sport, Recreation & Open Space Facilities (Map 3)
Figure 5: American River Sport, Recreation & Open Space Facilities (Map 4)
Figure 6: Parndana Sport, Recreation & Open Space Facilities (Map 5)
Figure 7: Penneshaw Sport, Recreation & Open Space Facilities (Map 6)
6. Community Consultation

6.1 Meetings/workshops

The consultation process involved a number of face-to-face meetings over two trips to Kangaroo Island. The following groups/organisations/individuals were represented during this process:

- Birchmore Bowling Club
- Department of Environment and Natural Resources
- Dudley Football Club
- Emu Bay Progress Association
- Kangaroo Island Basketball Association
- Kangaroo Island Community Education – Kingscote Campus (local school)
- Kangaroo Island Council (including Council Parks & Maintenance Department)
- Kangaroo Island Squash Club
- Kingscote Football Club
- Kingscote Golf Club
- Kingscote Progress Association
- McGillivray Cricket Club
- Parndana Sports Club Inc.
- Penneshaw Progress Association
- Practical Partnership Consulting
- Primary Industries & Resources SA
- The Shed (American River)
- Victor Harbor Racing Club
- Western Districts Sports Club
- Wisanger Sports Club
- Kangaroo Island Squash Club

Topics of discussion varied from group to group but generally key points covered in these meetings included current, past and predicted future membership numbers (where relevant), local participation/social trends, current challenges/opportunities/planned actions for the relevant club/organisation, facility conditions (including facility needs and planned developments) and gaps in the provision of sport, recreation and open space facilities on Kangaroo Island. Some key messages taken from the face-to-face consultation include the following:

- Sport is an integral component of the local community – especially the social aspects offered
- Kingscote is perceived as the central location on Kangaroo Island, and is also seen as the central hub for the youth of the island
- Generally, many of the sport and recreation facilities across the island are becoming dated and in need of maintenance works/basic facility upgrades
- The sporting hub model appears to be the preferred model on the island, with many major sporting clubs looking to shift towards this club structure – an action supported by the success of the Parndana Sports Club Inc.
- Connectivity between sporting facilities and recreation/open space could be improved
- Many local sporting clubs are struggling for numbers – especially in the youth divisions
- The general mentality of many sporting organisations seems to be ‘just to survive’
- There is a perceived lack of sporting options – especially for the youth on the island
- The development of a skate park/youth space in Kingscote is supported by several groups
- Increased shared use path development for cycling/walking is supported by several groups
- The provision of non-formalised opportunity for community involvement in sport and recreation activities is well supported
6.2 Online Survey (Community)

In total 83 individuals responded to the online community survey. The best represented demographic amongst respondents was females between the ages of 35 and 49. The most common sport and recreation activities regularly undertaken by respondents were walking for exercise, walking the dog, basketball, netball, Australian rules football and swimming/diving.

It is important to note that 100% of survey respondents agree that sport and recreation are important aspects of the Kangaroo Island Community. Open space was also perceived as being very important to the local community with 94% of survey respondents identifying this. The dot points below highlight the remaining key findings from the survey.

**Sport**

- The majority of respondents agree that there is adequate opportunity to be involved with sports they enjoy on KI but the provision, maintenance and condition of sporting facilities on KI is inadequate.
- 83% of survey respondents agree that the provision of sporting facilities/programs needs to be improved on KI.

**Recreation**

- The majority of respondents agree that there is adequate opportunity to be involved with the recreational activities they enjoy on KI but the provision, maintenance and condition of recreational programs/facilities on KI is inadequate.
- 82% of respondents agreed that improvements were needed in regards to the current provision of recreational facilities/programs on KI.

**Open Space**

- 100% of survey participants identified that they use open space on KI with the three most popular activities being social gatherings, picnics/BBQs and walking the dog.
- The majority of respondents agree that there is plenty of opportunity to enjoy open space on KI and that the maintenance, condition and provision of open space is adequate on KI.
- 52% of respondents agreed that more open spaces were needed. 23% disagreed and 25% were undecided.

**Summary of what survey participants want to see on Kangaroo Island in 5yrs**

- Upgraded Kingscote sporting precinct (community hub/drainage/indoor courts)
- Greater diversity of sports/programs on offer - especially for the youth on the island
- Increased trail provision (walkers/cyclists/mountain bikers) and improved maintenance of existing trails
- Improved maintenance of facilities (including campgrounds and public toilet facilities)
- Improvement/upgrade of playgrounds/play spaces for children
- Development of a skate park/youth space in Kingscote
- Community sporting hubs in each of the major towns
- Development of American River as a water sports/sailing hub

**Common themes identified in respondents comments throughout the survey:**

- Kingscote facility (draining issues, complex needs major upgrade, become a community hub, pavilion needs replacement)
- The standard of facilities is generally mixed across the island
- There is a need for a quality skate park/youth space in Kingscote
Better public toilet facilities required
More options/activities need to be provided for local children - not everyone is into netball, football or cricket
Increased provision of non-formalised opportunities for community involvement in sport and recreation
Path and trail provision needs to be improved (walkers/cyclists/mountain bikers) especially in main towns
There is a need for the improvement/upgrade of playgrounds and play spaces for children
Volunteers/committees play a very important role in maintaining facilities
Obtaining funding is for required maintenance/upgrades is an issue
More camping options should be provided (free options)
Greater provision of shaded areas/seating in open space is required
Signposting/advertisement of parks and open space needs to be improved
The community hub concept should be encouraged for the main towns
Junior participation numbers are dropping for most sports
Council needs to better cater for tourists needs (cheaper ferry, provision of activities, quality camping areas, trials etc.)

6.3 Online Survey (Clubs)

In addition to the online community survey an online survey of local clubs/organisations was conducted to club/organisation specific ideas and aspirations in relation to the future of local sport, recreation and open space on KI. The survey was to be completed by the President/Secretary of the club. The summary below provides an overview of the responses received.

- 23 clubs/organisations responded
- 67% indicated their club/organisation is affiliated with the relevant peak body
- Average membership per club increase from 201 - 2014 with 30% of clubs/organisations predicting membership growth, 66% suggesting membership will remain stable and 4% suggesting membership will decline in 2015. The average number of volunteers per club is 22.
- Only 35% of clubs/organisations surveyed are involved in a club development program such as GOODSPORTS
- Only one aspect of club/organisation facilities rated between excellent and good, this was the current tenure arrangements. All other facility aspects rated between good and satisfactory with facility security rating the poorest.
- 70% of respondents operate on a year round basis with the remaining 30% of clubs operating exclusively in summer
- Saturday is the most common day of facility utilisation followed by Sunday and Wednesday. It is important to note that many of the groups who identified facility use on Sunday were not 'traditional' sport/recreation organisations (i.e. progress groups/associations), for this reason Sunday should remain an option for sporting groups looking to host additional teams/competitions as currently this day is underutilised for sporting competition/training. Monday received the lowest level of facility use amongst user groups.
- Over half (56%) of respondents have undertaken previous planning/feasibility studies in relation to facility improvement.
- 58% of relevant clubs confirmed they would consider the development of a shared multiuse facility
- 78% of respondents indicated they would consider additional user groups being co-located at their current facilities if appropriate alterations/developments were made, 22% indicated they were unsure and 0% said they were not interested.
Common themes from club/organisation comments:

- Club/organisation facilities are generally very well used on Kangaroo Island
- Many of the current facilities on are dated and in need of modernisation/general maintenance works
- The concept of shared use facility development appears to be generally supported
- Clubs/organisations are very proud of their facilities and the services they offer to the wider community
- The majority of facility upgrade requests appear to be reasonable and achievable
# 7. Sport, Recreation & Open Space Issues & Opportunities

Table 3: Issues & Opportunities Summary

<table>
<thead>
<tr>
<th>KEY ISSUES &amp; OPPORTUNITIES</th>
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<tbody>
<tr>
<td><strong>Strategic planning and policy framework</strong></td>
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<tr>
<td>The Local Government Association (LGA) of South Australia</td>
</tr>
<tr>
<td>- Supports the development of community clubs that are viable, able to manage their facilities effectively, encourage maximum community participation and provide a safe and healthy sport and social environment</td>
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<tr>
<td>- Supports the development and allocation of a facilities hierarchy</td>
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<tr>
<td>- Supports the pursuit of mutually beneficial, secure and long term shared use arrangements between schools and councils to provide broad community access to sport and recreation facilities</td>
</tr>
<tr>
<td>- Opportunity to align funding proposals with LGA strategic direction. This may enhance the chances of obtaining project funding</td>
</tr>
<tr>
<td>South Australia’s Strategic Plan 2011:</td>
</tr>
<tr>
<td>- Opportunity to increase visitor expenditure on Kangaroo Island through major sport/recreation based development (i.e. luxury golf course, multiday trail development)</td>
</tr>
<tr>
<td>Office for Recreation and Sport (ORS) Strategic Plan 2013-2015:</td>
</tr>
<tr>
<td>- Opportunities to align funding applications with current ORS strategies. This may increase funding opportunities for future projects relating to sports hub development and/or development of strategic community sport and active recreation infrastructure</td>
</tr>
<tr>
<td>The Strategic Infrastructure Plan for South Australia (2004/05 – 2014/15):</td>
</tr>
<tr>
<td>- Opportunity to align sport and recreation facility development funding submissions (where possible) with State infrastructure planning goals. This may enhance the chances of obtaining project funding</td>
</tr>
<tr>
<td>- Supports development of multi-day walking trails on Kangaroo Island</td>
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<tr>
<td>- Supports the development of sustainable recreation and tourism which fits Kangaroo Islands ‘environmentally friendly’ reputation</td>
</tr>
<tr>
<td>- Opportunity to further involve the community in setting the future directions for recreation and tourism in parks</td>
</tr>
<tr>
<td>- Opportunity to enable the private sector and other partners to provide visitor services in parks</td>
</tr>
<tr>
<td>- Opportunity to initiate partnerships with schools and other educational providers in managing outdoor education and recreation precincts for use by schools and the general public</td>
</tr>
<tr>
<td>KEY ISSUES &amp; OPPORTUNITIES</td>
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</tr>
<tr>
<td><strong>South Australian Tourism Plan 2020</strong></td>
</tr>
<tr>
<td>- Opportunity for Kangaroo Island Council to support sport, recreation and based tourism initiate the following actions:</td>
</tr>
<tr>
<td>o Work with the Regional Tourism Organisations on specific activities, including festivals and events, investment attraction and marketing</td>
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<tr>
<td>o Support the provision of visitor information through Visitor Information Centres</td>
</tr>
<tr>
<td>o Foster local community capacity to be ambassadors for visitors in their area</td>
</tr>
<tr>
<td>o Work with the tourism industry to help it deliver the social and economic outcomes that create resilient and thriving local communities</td>
</tr>
<tr>
<td>o Take into account the value of tourism to the local area in broader decision making</td>
</tr>
<tr>
<td>- Opportunity for Kangaroo Island Council to align the sport, recreation and based tourism marketing with the following State tourism goals:</td>
</tr>
<tr>
<td>o Implement an international marketing focus that recognises Asian growth opportunities</td>
</tr>
<tr>
<td>o Encourage South Australians to rediscover their own State potentially utilising regional level events and festivals</td>
</tr>
<tr>
<td>o Attract or develop new events to drive visitor expenditure to South Australia, with a focus on events outside the peak season</td>
</tr>
<tr>
<td>o Grow existing events in visitor volume and yield</td>
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<tr>
<td><strong>Youthconnect - South Australian Youth Strategy 2010-2014</strong></td>
</tr>
<tr>
<td>- Opportunity to further encourage young people to live healthy lifestyles by delivering programs that focus on physical and nutrition education</td>
</tr>
<tr>
<td><strong>The Eat Well Be Active Strategy for South Australia 2011–2016</strong></td>
</tr>
<tr>
<td>- This document offers support for the following actions:</td>
</tr>
<tr>
<td>o Providing grant funding to support the planning and development of high-quality active recreation and sport facilities, participation programs and activities</td>
</tr>
<tr>
<td>o Influencing structure planning to advocate for provision of appropriate levels of facilities for recreation and structured sport, in particular.</td>
</tr>
<tr>
<td>o Appropriate design, management and development of co-located and integrated multi-use recreation and sport facilities.</td>
</tr>
<tr>
<td>o Promoting healthy food choices in sporting and recreation venues</td>
</tr>
<tr>
<td>o Facilitating the delivery of specific participation programs for those groups currently underrepresented in physical activity statistics</td>
</tr>
<tr>
<td>o Working with sporting clubs, associations, volunteers, coaches and officials across the state to build their understanding about the benefits of healthy eating and physical activity, and provide training and information to support them</td>
</tr>
<tr>
<td>- Opportunity for Kangaroo Island Council to integrate the above actions into relevant grant applications as well as relevant sport, recreation and open space planning documentation.</td>
</tr>
<tr>
<td><strong>Kangaroo Island Plan - A volume of the South Australian Planning Strategy (2011):</strong></td>
</tr>
<tr>
<td>- Opportunity to align funding applications with State level planning. Numerous sport, recreation and open space facilities on the island cater for tourists as well as the local community, where possible these facilities should be prioritised for enhancement</td>
</tr>
<tr>
<td>- Opportunity to enhance linkages between towns and sport, recreation and open space facilities – this may require the consideration of increased trail provision</td>
</tr>
<tr>
<td>- Opportunity to further encourage active lifestyles through provision of a wider range of sport/recreation activities to meet local need (including needs of impaired/disabled/elderly)</td>
</tr>
<tr>
<td>KEY ISSUES &amp; OPPORTUNITIES</td>
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<tr>
<td>---------------------------</td>
</tr>
<tr>
<td><strong>Kangaroo Island Council – Strategic Management Plan 2010-2014:</strong></td>
</tr>
<tr>
<td>- Opportunity to provide additional (environmentally responsible) linkages between existing and/or future sport, rec &amp; open space facilities</td>
</tr>
<tr>
<td>- Opportunity to develop/enhance multi-use community sport and recreation facilities (community sport and recreation hubs) on Kangaroo Island</td>
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<tr>
<td>- Opportunity to improve skate park provision in Kingscote – current skate park is unsafe and does not meet community need.</td>
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<tr>
<td><strong>Infrastructure</strong></td>
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<tr>
<td>- Opportunity to improve current provision and maintenance of sporting, recreation and open space facilities on Kangaroo Island to meet community needs</td>
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<tr>
<td><strong>Community and Island Culture</strong></td>
</tr>
<tr>
<td>- Opportunity to organise appropriate community consultation to identify areas of cost/service that may be &quot;localised&quot; and run at greater efficiency and lower cost</td>
</tr>
<tr>
<td><strong>Kangaroo Island Council – Development Plan (2014)</strong></td>
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<tr>
<td><strong>Community Facilities</strong></td>
</tr>
<tr>
<td>- Opportunity to improve various sport, recreation and open space facilities across Kangaroo Island in terms of location, design, accessibility, efficiency etc. (e.g. Kingscote oval)</td>
</tr>
<tr>
<td><strong>Cycling and Walking</strong></td>
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<tr>
<td>- Opportunity to development a permeable street and path network that encourages safe walking and cycling in, around and between Kangaroo Island townships (including major facilities, schools etc.). Cycling and walking trails should also be used to link major attractions, destinations and experiences</td>
</tr>
<tr>
<td><strong>Open Space and Recreation</strong></td>
</tr>
<tr>
<td>- Opportunity to create a network of linked regional and local parks, reserves and recreation areas</td>
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<tr>
<td>- Opportunity to improve the pleasantness, functionality and accessibility of open spaces</td>
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<tr>
<td>- Opportunity to provide a wide range of settings for active and passive recreation activities</td>
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<tr>
<td>- Opportunity to develop and classify open space under the following hierarchy:</td>
</tr>
<tr>
<td>- State</td>
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<tr>
<td>- Regional</td>
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<tr>
<td>- District</td>
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<tr>
<td>- Neighbourhood</td>
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<tr>
<td>- Local</td>
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</tbody>
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**Demographic Analysis:**

- Small permanent population of 4,417 – presents issues with maintaining participation, volunteers, membership, sponsors, facility maintenance etc.
- High median age (46yrs) which indicates an aging population - may change local sporting landscape as older communities prefer certain sports and having differing requirements (access, safety etc.)
- Higher than average percentage of couple families without children - may cause issue as children are needed to support the with continuation of junior/youth sport and recreation based teams/organisations/activities on the island
- Kangaroo Island has a lower than average percentage of full time employed and lower than average weekly incomes – may indicate that financial barriers to sport and recreation participation will become an increasingly important issue for the local community moving forward
- Kangaroo Island is home to a relatively low level of cultural diversity with a lower than average indigenous population and the majority of residents being Australian born – may indicate that sports typically popular with international communities such as soccer, rugby etc. may take longer to establish on Kangaroo Island due to the lack of cultural diversity.
### KEY ISSUES & OPPORTUNITIES

**Significant transient population (190,000+ tourists per annum – see report introduction)**

**Trend Analysis:**

**National Trends:**

- K.I. is likely to receive increased use of public open spaces and recreational facilities.
- Participation in traditional organised sports on K.I. may decline over time due to the rising popularity of individualised pursuits of fitness.
- K.I. is in a strong position to capitalise on the ‘extreme sport’, ‘adventure’, ‘lifestyle’ and/or ‘alternative’ sports/activities. If ‘extreme’ or ‘unique’ sports/activities are developed and encouraged on the island this may assist in retaining the islands youth demographic (e.g. multi-day nature/adventure trails, mountain bike trails, modern youth spaces/skate parks, extreme sporting events).
- To achieve optimum results from funding applications the Kangaroo Island Council must ensure that all applications align with appropriate local, State and Federal policy/strategy/goals.
- Due to the higher than average medium age on K.I., the provision of age appropriate activities and facilities (that consider aspects such as accessibility, security and safety etc.) will be an important consideration.
- Maintaining the current provision of ‘traditional’ sports (football, netball, basketball, tennis, lawn bowls etc.) will be a priority for K.I. moving forward.
- The development of a high-end golf course on K.I. (designed to cater for national and international tourists) may capitalise on the growth of the Asian sport/recreation tourism industry.
- The rise of sports such as soccer and basketball on a National stage may influence the sporting preferences of young people on K.I. – Future facilities should consider flexibility in design to cater for potential changes in local sporting preferences should they occur.
- Development of appropriate management modelling will be an important consideration for all current and potential clubs/organisations on K.I.
- The lower than average median income on K.I. indicates that the cost of facility use and financial barriers to participation will be an integral consideration in the future planning of facilities.

**State Trends:**

- There is likely to be a strong demand on KI for increased trail provision.
- There may be a local demand for soccer on the island (popularity of soccer may be affected by the lack of cultural diversity on Kangaroo Island as soccer is generally more popular amongst community with a high level of cultural diversity due to its international popularity) – opportunity to further investigate existing local demand.
- Future facilities should be designed with flexibility in mind so that a variety of sports can be catered for as trends evolve over time.
- The five most popular sports for children are swimming and diving, Australian rules football, netball, basketball, soccer (outdoor).
- Due to the high popularity of swimming and diving amongst children the provision of a 25mpool on the island may warrant further investigation.
- Due to the lack of an athletics/track and field facility on the island, the development of a basic athletics facility may warrant further investigation.

**Local Trends:**

- Walking as an activity in the Fleurieu & Kangaroo Island Region (FKIR) has a participation rate 4.1% higher than the State average – supporting further trail development on K.I.
- A lower than average participation rate in weights/aerobics/fitness facilities in the FKIR may indicate that if appropriate/additional facilities were provided then local participation trends may increase and align with State trends.

**Kangaroo Island Events**
KEY ISSUES & OPPORTUNITIES

- The existence of several major sport, recreation and open space events on Kangaroo Island presents the opportunity to link any new sport and recreation opportunities/activities with existing & established events (i.e. linking the Kangaroo Island Marathon ‘Run with the Roos’ with the still to be developed 5 day walking trial trail via development of an ultra-marathon - an idea proposed by ‘1908 Sports Management’ the organisers of the Kangaroo Island Marathon).
- As sport, recreation and open space infrastructure improves on Kangaroo Island local opportunities for event enhancement/growth will arise. (i.e. if additional function space is provided at Kingscote Oval events may be able to utilise this space to their advantage – such spaces may also attract state and international conferences)

Best Practice Facility Examples:
The Office for Recreation and Sport (ORS) support and encourage multi-use and the development of sustainable community sporting facilities and precincts

The Parndana Sports Club Inc. sets the standard for sporting community hubs on Kangaroo Island and could be utilised as a template for the development other major sporting precincts on the island

Shared use of School Facilities
- School facilities that were funded by the governments “Building the Education Revolution” initiative as part of the Primary Schools for the 21st Century (P21) program must agree to provide access at no, or low cost to the community.
- Schools that have facilities funded under the P21 program which are not appropriate for community use, are required to make their existing infrastructure available under the same conditions.
- The decision for allowing community access to school sporting facilities (that have not been funded by the P21 program) is made on a school by school basis with the final decision coming down to the preference of the school principal.

Consultation:

Meetings/Workshops & Clubs survey

General
- The social interaction that sport offers is an integral component of the local community – opportunity to further investigate/support informal community sport
- Kingscote is perceived as the central location on Kangaroo Island, and is also seen as the central hub for the youth of the island – opportunity to upgrade Kingscote facilities (including upgrade to Kingscote Oval complex and provision of a youth space)
- The development of a skate park/youth space in Kingscote is supported by several groups – opportunity to further support this development and integrate into youth space
- Generally, many of the sport and recreation facilities across the island are becoming dated and in need of maintenance works/basic facility upgrades – opportunity to improve facility/maintenance planning and management
- The sporting hub model appears to be the preferred model on the island, with many major sporting clubs looking to shift towards this club structure, an action supported by the success of the Parndana Sports Club Inc. – opportunity to support this shift through the some form of club based incentive that is awarded if/when a club that is located within a multi-use sporting complex/area joins an overarching body (i.e. a sporting club)
- Connectivity between sporting facilities and recreation/open space could be improved – potential opportunity for enhanced trail provision and/or enhanced open space network to provide passive linkages
- Increased shared use path development for cycling/walking is supported by several groups – opportunity to further support such developments
- Issue: Many local sporting clubs are struggling for numbers – especially in the youth divisions
- Issue: The general mentality of many sporting organisations seems to be ‘just to survive’
- Issue: There is a perceived lack of sporting options – especially for the youth on the island
### KEY ISSUES & OPPORTUNITIES

#### Birchmore Bowling Club
- **Facility development requests:**
  - Replacing the synthetic green is main priority
  - Toilet upgrade (addition of disabled toilet)
  - Upgrade of existing tables and chairs etc.
  - Additional shelters developed on eastern side of green – existing shelters need to be replaced (rusting through)
  - Upgrade of bar
  - Installation of dishwasher in kitchen
- Looking at hosting a bowls trip of KI trip, visit all the clubs around the island and see some of the sights.
- Sourcing club finance is a key issue– if membership drops the club may be struggle to remain operational

#### Department of Environment and Natural Resources
- Ranks the Development of multi day walk as their number one priority for the department, priority number 2 is the development of mountain biking trails other issues/ opportunities include
  - Baudin Conservation Park (near the ferry) has an opportunity to develop a trail that is off road.
  - There are minor issues with un-authorized trail and beach access (motor bikes, 4WD and horses)
  - Opportunity to develop an international marathon in the national park (only in concept stage currently) – has the potential to be an annual event

#### Dudley Football Club
- Netball pavilion changerooms to be provided
- Opportunity to improve access path
- Issue with decreased bar takings since implementation of good sports program
- Opportunity to develop front of club rooms and decking /pergola
- Resurface of courts required in near future

#### Emu Bay Progress Association
- Issue with maintaining the ‘older young’ demographic (i.e. 20-30yrs) as they move off island due to work etc.
- See opportunity to improve internal governance of clubs - this is seen by the association as integral, more so than the improvement of built structures
- Maintaining juniors at sporting clubs is an issue
- Opportunity to increase youth facility provision in Kingscote as it was suggested that most young people on the island live in Kingscote so they should have appropriate youth facilities
- Financial barriers to participation is an issue for some residents
- Opportunity to develop a shared use agreement between the school and council that could cover all three campuses
## KEY ISSUES & OPPORTUNITIES

### Kangaroo Island Basketball Association
- The association has no strategic planning documentation in place, there only goal is to keep social basketball going on KI
- want to ensure all there facilities are kept to the standard for safety
- suggested they would like to see a unified basketball facility on the island developed to provide multiple courts at one location so that multiple games can be played at the same time in the same facility (makes it easier to manage for families)
- There is an internal argument amongst Pandarna basketballers as to which facility they prefer to use (i.e. outdoor sports club or indoor school hall)
- Wisanger outdoor courts are used only by junior basketballers as the lighting is not good enough to support senior games – opportunity to upgrade lighting
- Currently Parndana Sports Club is the only facility that has more than two basketball courts – limited opportunity to host carnival type events

### Kangaroo Island Bicycle User Group (BUG)
- Want to see road shoulders constructed on the Playford Highway outside of Kingscote.
- Any opportunity to increase awareness of cyclists on KI roads would be welcome, e.g. improved signage

### Kangaroo Island Council
- Opportunity for trail development from Brownlow to Reeves Point
- Kingscote Oval has serious drainage issues. Currently there is a hydrological study underway that has been commissioned to solve the issue
- At Kingscote the “pavilion” is well utilised but in poor condition – opportunity to redevelop
- One of the key community issues is the lack of new volunteer recruitment
- Opportunity to improve the governing structures of smaller organisations
- Opportunity for Kingscote to create a sporting hub as the majority of the KI population lives there.
- Council have identified potential locations for dog parks – opportunity to develop
- American River subdivisions have to allocate areas to open space...they have done this but now there are a large number of vacant blocks that have no use, no connection and no plans – opportunity to create pocket parks
- The council budget is limited and finite
- Squash courts in Kingscote are privately owned, due to lack of interest these are being considered for sale – issue loss of a sport(squash)
- Only 1 pony club left on the island (numbers appear to decreasing)
- Opportunity for any develop sporting hub to integrate a multipurpose venue space capable of holding conferences (currently no suitable conference venue available on the island)
- Opportunity sports clubs using a shared facility to utilise a sporting association model – would improve council communication efficiency
- Opportunity to develop American River into the hub of tennis on KI due to their recent investment in court development
- Opportunity to develop a multi-use walk trail in Penneshaw (currently investigating the development of a trail with numerous nodes running off to sculptures/ art work).
- American River has limited swimming locations available - Netted swimming area in American River is not possible due to local conditions (i.e. seaweed, tides)
- Opportunity to develop a splash pad at American River – potential issue with lack of youth in the area
- Opportunity to increase on-road cycling opportunities across the island
- Opportunity to improve Christmas Cove marina
**KEY ISSUES & OPPORTUNITIES**

**Kangaroo Island Council Parks & Maintenance Staff**
- Council would like to see a gradual move towards ‘Nature Play’ concept and replacement of existing standard pieces of play equipment – existing play equipment is not suited KI climate (i.e. steel corrosion is an issue)
- There is a need to find a suitable location for a dog park in Kingscote
- The block of council owned land (Cnr of Min Oil rd. & Hog Bay rd.) has been discussed as a potential location for the development of a motor cross area
- It was suggested that American River should be promoted as the water sports hub of the island
- The development of community gardens/allotments presents an opportunity
- Development of a new skate park/youth precinct concept is currently underway with consultation with the local community/youth – current proposals identify a space within Lions Park for the skate park

**Kangaroo Island Racing Club Inc.**
- 3 of the last 4 years have been cancelled due to flooding – significant issue as it has a large negative impact on the club’s finances, which can generate surplus for future investment in years when the event goes ahead
- the food hall/function space as it is probably the largest seated venue on the island (160 people seated for meals) – opportunity to expand as a function venue
- Attracting sponsorship for racing events is getting harder as it was suggested many local businesses do not have the disposable income available to provide sponsorship
- Improvements needed for the existing facilities would include better toilet facilities, new changerooms/showers, and the development of a members only area

**Kangaroo Island Show Society**
- Believe that the toilet facilities are not suitable at the Kingscote oval facility – require upgrade
- the pavilion needs to be upgraded

**Kangaroo Island Squash Club**
- Would like to improve the building that houses the courts due to its poor condition (leaking roof is a large issue)
- Cost is currently the prohibiting factor in rebuilding a new facility at another location
- The club has been put on warning that the building is going to be sold for residential when a buyer is located
- Council own land adjacent to the oval, there was some internal discussion within the club that a land swap could solve the issue – The proposed solution is that the squash club could stay where it is but the owner would get the council land and the council would own the squash facility, meaning the land owner still has a parcel of land to develop and the squash club can remain operational – this concept has not been discussed with council
- It was suggested that the club could incorporate pool(8ball), table tennis and darts etc. into the squash facility as there would be enough rooms on the courts if transportable tables were used

**Kangaroo Island Yacht Club**
- Wants renovations to kitchen and change rooms to meet OH & S and work place standards.
- Replace roof of club house and outside seating area; roof is leaking and outside area would be much more user friendly throughout the year if protected from the rain.
- Aim to improve club for members and for community who would like to hire it.
### Key Issues & Opportunities

#### Kingscote Football Club
- Opportunity to form a section 41 committee to work with council to develop the Kingscote Oval site
- Kingscote Oval has no car free zone around its perimeter where it’s safe for families and kids
- Drainage is a significant issue for the site
- Club would like wear and tear maintenance issues of the club house fixed
- Various clubs operating on site do so individually there is an opportunity to integrate under one sporting association and constitution
- Would like to move the netball/tennis courts next to the football clubrooms in the future – this may provide opportunity for significant site reorientation (i.e. movement/redeveloped of skate park, pavilion structure and lions shed)
- Opportunity to improve netball court lighting
- The netball club are concerned with spending money on current facility as they want to move to a new site next to the football club in the near future
- Opportunity for the Kingscote show society to join with Parndana at the racecourse where they would have plenty of room and could work together as a united front

#### Kingscote Progress Association
- Opportunity to upgrade existing facilities to suite to the elderly
- Sourcing funding for required facility upgrades is an issue for local clubs
- Opportunity to deliver shared use trail from the yacht club to Brownlow
- Limited number of safe multiuse paths on the island – people use roads which can be dangerous opportunity to increase development of multi-use paths
- Opportunity to enhance linkages from caravan parks into town
- Opportunity to explore development of a public fitness loop in Kingscote including investigation of adult exercise equipment, sun shelters and/or seating
- Walk from Kingscote to the jetty is currently unsafe (lighting, trip hazards etc.) – opportunity to upgrade
- Advance Kingscote exploring development of a skate park/youth space in Kingscote and has been for several years
- Kingscote progress association supports the development of a Dog park in Kingscote
- Business plan for an aquatic facility (pool) was completed but it concluded that such a facility would be run at an $80,000 annual loss, hence it would not be financially viable.
- Opportunity to further develop Reece’s Point and Morgan Park as quality areas of open space.
- Additional spaces for yoga, platies, boot camps etc. Kingscote Progress Association would like to see space available to these groups along the foreshore

#### McGillivray Cricket Club
- Cricket club want develop clubhouse that is compliant to Council requirements (requires women’s/disabled toilets + cladding of the clubroom space)
- Would like to improve existing bar/canteen facilities
- Upgrade standard of cricket training net – currently very basic
- Opportunity to development tennis/multiuse community court onsite
- Mower upgrade required currently only slashing occurs
- Opportunity to develop a functional business plan for the club
<table>
<thead>
<tr>
<th>KEY ISSUES &amp; OPPORTUNITIES</th>
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<tbody>
<tr>
<td><strong>Parndana Progress Association</strong></td>
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<tr>
<td>- would like to make the following alterations to the Oval Area:</td>
</tr>
<tr>
<td>o replace the toilet facility at the oval,</td>
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<tr>
<td>o install safety fencing around oval area,</td>
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<tr>
<td>o plant shade trees for car parking,</td>
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<tr>
<td>o install a power source for camping/caravans,</td>
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<tr>
<td>o install water tanks</td>
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<tr>
<td>o and build a shelter for public viewing events on show day</td>
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<tr>
<td><strong>Parndana Sports Association</strong></td>
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<tr>
<td>- Opportunity to upgrade sports lighting to provide a similar standard to Western Districts</td>
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<tr>
<td>- Opportunity to re-construct concrete pitch, KI is hosting regional cricket tournament in 2015 and needs to improve standard of the pitches</td>
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<tr>
<td>- Parndana shared use facility requires additional/improved storage space</td>
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<tr>
<td>- Opportunity to support refurbishment of pool at school site (upgrade water heating system)</td>
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<tr>
<td><strong>Penneshaw Progress Association</strong></td>
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<tr>
<td>- Open space enhancement and walking trail development/maintenance is a priority</td>
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<td>- Opportunity to support development of planned sculptural walk</td>
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<td>- Would like to develop the remaining Penneshaw oval to allow external activities to take place with some covering for weather protection – also regrade, extend and bitumised the existing parking area</td>
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<tr>
<td><strong>Practical Partnership Consulting</strong></td>
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<td>- It was suggested that Western Districts will need to develop a sporting association model if they are to survive</td>
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<tr>
<td>- Opportunity to encourage linkages between facilities inside of Kingscote i.e. linking the sport precinct, yacht club, walking path, fitness areas, jetty</td>
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<tr>
<td>- Opportunity to investigate development of a storage shed for the Lions club on council land</td>
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<tr>
<td>- Opportunity to enhance the linkages between sport and recreation and youth through provision of an adequate skate park/youth space</td>
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<tr>
<td><strong>Primary Industries and Regions SA (PIRSA)</strong></td>
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<tr>
<td>- Suggested that more formalised trails would be of great benefit to tourists and new residents</td>
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<tr>
<td>- Opportunity to enhance provision of non-formalised recreation opportunities for the large proportion of the community that are not involved in active sports</td>
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<tr>
<td>- Suggested that KI should focus on promoting the natural features of the island</td>
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<td>- Issues with development of walking trails near farms (bio-security, feral and native animal shooting/ trapping, spraying pesticides)</td>
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<tr>
<td>- There are no formalised bridle trails on the island – opportunity for development</td>
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<tr>
<td>- It was suggested that as more coastal land is being sold off it is getting harder to gain permission to access sections of land to walk/ride on</td>
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<tr>
<td>- No formal clubs for activities such as kayaking, surfing or fishing – opportunity to develop</td>
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<tr>
<td>- Opportunity to develop experienced based trail (i.e. formalised food and wine trails)</td>
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<tr>
<td><strong>Rebuild Independence Group</strong></td>
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<tr>
<td>- In addition to their main project (to rebuild the independence ship in a purpose built facility) would like to dredge a heavily silted, but natural, &quot;Boat Basin&quot; and erect small timber pontoons to provide moorings for local &amp; visiting vessels. An old slipway also exists alongside the basin and could be rebuilt to allow vessels to be slipped &amp; transported via a short &quot;railway&quot; (about 25m) into the Boat shed. The development of both the &quot;Basin&quot; &amp; the slipway will add character and economic potential to the entire project, with great employment opportunities.</td>
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</table>
### KEY ISSUES & OPPORTUNITIES

#### School Workshop
- Condition of existing facilities is generally poor
- A key issue is the lack of diversity and range of sports on offer
- Facility accessibility/travel requirements also an issue as there is no public transport on offer
- A lack of free activities available for children on the island when there are no club activities/sports being held
- Development of a Youth Precinct was supported, including shelter/shade/sails, a space to “hang out” etc.

#### The Shed (American River)
- Opportunity to replace the light globes for emergency service lighting on oval
- The Shed as an organisation want to start up a scholarship of $1,000 per year (it would be a sporting scholarship to help local kids) – opportunity to support this initiative
- Over 50% of the homes in American River are holiday homes issue as half the population is seasonal
- Guided kayak tours run out of American River, you can also hire kayaks opportunity to support this type of activity in the area

#### Western Districts Sports Club
- Clubroom roof leaks and requires maintenance as the facility is situated in a very wet part of Kangaroo Island.
- Improvements required include upgrading the facility entrance, landscaping, developing a covered outdoor area, refurbished existing football change rooms
- CFS is planning to build a shed on site – opportunity to support

#### Wisanger Sports Club
- Club would like to re-locate position of existing lights
- Improvements required include upgrade kitchen, add pergola to new change rooms, develop change rooms/toilets for netball, upgrade cricket pitch and nets
- Squash – investigating potential re-location to Wisanger site
- Opportunity to investigate moving the netball courts closer to clubrooms, when they need to be resurfaced
- Opportunity to develop an overarching sports committee/association
- Would like to replace old onsite toilet block
- Would like to improve car parking layout and quality

#### Online Survey (Community):
- 83% of survey respondents agree that the provision of sporting facilities/programs needs to be improved on KI.
- 82% of respondents agreed that improvements were needed in regards to the current provision of recreational facilities/programs on KI
- 52% of respondents agreed that more open spaces were needed. 23% disagreed and 25% were undecided
### KEY ISSUES & OPPORTUNITIES

#### Community aspirations for 5 years' time:
- Upgraded Kingscote sporting precinct (community hub/drainage/indoor courts)
- Greater diversity of sports/programs on offer - especially for the youth on the island
- Increased trail provision (walkers/cyclists/mountain bikers) and improved maintenance of existing trails
- Improved maintenance of sport and recreation facilities (including campgrounds and public toilet facilities)
- Improvement/upgrade of playgrounds/play spaces for children
- Development of a skate park/youth space in Kingscote
- Community sporting hubs in each of the major towns
- Development of American River as a water sports/sailing hub

#### Additional Community Comments/Comment Themes:
- Connectivity between sporting facilities and recreation/open space could be improved
- Many of the sport and recreation facilities across the island are becoming dated and require maintenance works/basic facility upgrades
- Increased provision of non-formalised opportunities for community involvement in sport and recreation activities (i.e. provision of community tennis courts, public beach volley ball courts etc.)
- Improve condition of existing squash courts
- Improve court surfaces for basketball
- A heated pool that is available for swimming 12months of the year – potentially indoor
- Better managed youth programs and activities
- Upgrade of the road surface and parking in and around Reeves Point
- Increased support for providers of recreation activities such as group fitness, yoga or dance (i.e. a space to conduct such activities)
- Installation of outdoor fitness equipment along foreshore lawned area &walking path
- Increased provision of seating/shaded areas in parks/open spaces and along trails
- Appropriate provision of sheltered areas for existing sport/recreation facilities
- Increased signposting for parks, playgrounds, open spaces and sports facilities in major townships
- Increased promotion of recreational cycling (provision of bike racks around town etc.).
- Increased provision of on-road cycling paths & mountain bike trails
- Provision of a large community gym that can support a greater number of users than existing facility
- Development of a space where all indoor sports can be played in one location (soccer, volleyball, badminton etc.).
- Development of an off leash dog park
- Increased provision of free camping locations
8. Project Vision and Strategic Intent

8.1 Vision (DRAFT for discussion))

“Kangaroo Island Council will deliver fit-for-purpose, sustainable sport, recreation and open space facilities and programs for its confident and active community and for the increasing number of visitors to the Island.

The development and enhancement of these facilities will complement and continue to enhance the Island’s status as an iconic international visitor destination offering a range of inspiring experiences whilst balancing the important sport and recreation needs of the local community.”

8.2 Strategic intent/principles

Tredwell Management has developed the following sport, recreation and open space planning principles to guide Council on the planning and management of sport, recreation and open space services/facilities that they are responsible for:

- Provide a diverse range of sport, recreation and open space opportunities relevant to the targeted needs of the community that are accessible by all of the community
- Manage sport, recreation and open space facilities professionally, effectively and equitably
- Provide safe sport, recreation and open space facilities and services
- Maximise use of existing facilities
- Encourage multi-use of facilities
- Encourage community involvement in the planning, design and funding of sport, recreation and open space facilities
- Encourage environmentally sustainability within facility provision
- Encourage financially responsible facility development and club management
- Remove facilities that are redundant to future needs
8.3 Key themes/strategies

Building on the identified issues and opportunities of this Strategy the following key themes and strategies have been developed.

Theme A: Community Sport & Recreation Hubs/Precincts

Strategy A1: Regional level sport and recreation hub
Strategy A2: District level sport and recreation hubs
Strategy A3: New sport/recreation precincts
Strategy A4: Stand-alone sports facilities

Theme B: Indoor Sports/Recreation/Community Facilities

Strategy B1: The Pavilion
Strategy B2: School indoor courts
Strategy B3: Squash courts
Strategy B4: Multi-use indoor courts
Strategy B5: Indoor halls/community facilities

Theme C: Aquatic Facilities

Strategy C1: Existing aquatic facilities
Strategy C2: Additional aquatic facilities

Theme D: Outdoor Sports Facilities

Strategy D1: Outdoor sports facilities maintenance and upgrade
Strategy D2: Outdoor sports facilities - rationalisation

Theme E: Outdoor Recreation & Open Space

Strategy E1: Key foreshores development
Strategy E2: Pamndana open space and public realm
Strategy E3: Maintenance and enhancement of existing infrastructure
Strategy E4: Trail & Bike Network
Strategy E5: Boating Ramps
Strategy E6: Sport and recreation events
Theme F: Facilities for specific community groups

Strategy F1: Facilities for children, youth and families

Strategy F2: Facilities for the elderly, disabled and those with mobility issues.

Theme G: Planning, Participation, Accessibility, Co-operation

Strategy G1: Regional Collaboration

Strategy G2: Community involvement and engagement

Strategy G3: Use of school facilities

Strategy G4: Participation levels and accessibility.

Strategy G5: Assistance with funding opportunities for clubs

Strategy G6: Assistance with strategic planning for clubs
9. Action and Implementation Plan (10 year)

The following section presents strategies and actions to deliver the key themes/strategies described above and ultimately to deliver the vision for the Kangaroo Island Sport, Recreation and Open Space Strategy for the Kangaroo Island Council.

Each strategy is prioritised and a rationale for the strategy is also provided. Listed actions have an identified time frame, partners and an estimate of resource needs. In assessing the priority for each of the strategies, the following factors were taken into consideration:

- Alignment with the Vision and Strategic Intent
- Identified need
- Safety
- Feasibility
- Level of planning undertaken
- Community support

The priority levels adopted in the report are as follows:

**Table 4: Strategy Priority Levels**

<table>
<thead>
<tr>
<th>Priority Levels</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>High</td>
<td>Essential in achieving the Vision</td>
</tr>
<tr>
<td>Medium</td>
<td>Important in achieving the Vision</td>
</tr>
<tr>
<td>Low</td>
<td>Contributes to achieving the Vision</td>
</tr>
</tbody>
</table>

The timeframe identified for completion of each action is an indicative timeframe and should be reviewed annually. The timeframes allocated to specific actions are 1-3yrs, 4-7yrs, 8-10yrs and 10+yrs.

Partners have been identified who may be able to assist Council with the delivery of the action. It is acknowledged that without partner support many of the actions identified will not likely be achievable.

An estimate and/or source of the resources required to implement each action have been identified to assist Council with its budget processes. It is noted that where cost estimates are provided, these are broad indicative estimates and should be reviewed prior to implementation or as part of annual business and budget planning.

Indicative costings are provided for each of the actions identified to offer a broad guide to likely cost implications for each proposal. Costings are identified in broad value ranges, as identified in the following table and should be used as an indicative guide only:

**Table 5: Indicative Cost Bracket**

<table>
<thead>
<tr>
<th>Indicative Cost Bracket</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Low</td>
<td>&lt; $5,000</td>
</tr>
<tr>
<td>Medium</td>
<td>$5,000 – $50,000</td>
</tr>
<tr>
<td>High</td>
<td>$50,000 – $500,000</td>
</tr>
<tr>
<td>Major Project</td>
<td>&gt;$500,000</td>
</tr>
</tbody>
</table>
### 9.1 Theme A: Community Sport & Recreation Hubs/Precincts

**Table 6 Strategy A1 Regional level sport and recreation hub**

**Strategy A1:** Progress investigations into the re-development of Kingscote Oval to ensure this Regional level facility meets the future sport and recreation needs of the local and wider community

<table>
<thead>
<tr>
<th>Rationale:</th>
<th>Regional facilities are important for the community as they attract competitions, events and visitors to the region as well as providing higher level competition opportunities for local residents. In 2011 a Master Plan for Soldiers Memorial Park was developed, although the recommendations of the Plan have not since been implemented, primarily due to the high costs associated with delivering a project of such a scale. Since this time, the facilities have continued to deteriorate and a review of the 2011 proposals is required to determine feasible alternatives that will address current issues with the facility and meet the current and future needs of the community.</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Actions</th>
<th>Priority</th>
<th>Timeframe</th>
<th>Indicative Cost Bracket</th>
<th>Ownership / Lead Partners</th>
<th>Resources</th>
</tr>
</thead>
</table>
| Action A1.1 Undertake a review the Soldiers Memorial Park Master Plan (June 2011) to identify/clarify the challenges that have limited progress of the project since 2011, and re-consider the proposals in light of current circumstances | High | 1-3yrs | <$5,000 | • Council  
• Relevant sports clubs & Associations  
• ORS | • Council funding |
<table>
<thead>
<tr>
<th>Actions</th>
<th>Priority</th>
<th>Timeframe</th>
<th>Indicative Cost Bracket</th>
<th>Ownership / Lead Partners</th>
<th>Resources</th>
</tr>
</thead>
</table>
| **Action A1.2** Subject to the findings of the Master Plan review (Action A1.1) engage a suitably qualified consultant team to investigate alternative, more viable proposals that respond to the current situation, with consideration given to the provision of the following new/upgraded facilities:  
  - Shared clubroom and function space, kitchen, changerooms, and associated amenities  
  - Flexible multi-use space (2no. squash courts with removable dividing wall that could also be used for group fitness, yoga/pilates classes, gym, kindergym, dance, general community use)  
  - Main oval retained (football, cricket plus athletics track and field infrastructure)  
  - Multi-use outdoor courts (tennis, netball, basketball) with availability for community use  
  - Community gym  
  - Indoor heated pool  
  - Demolition existing indoor court (The Pavilion) and relocate adjacent to Kingscote Area School indoor court  
  - Formalisation of car parking/circulation and creation of ‘car free’ zone adjacent to the oval  
  - Removal of skate bowl  
  - Address drainage issues on oval                                                                                                           | High     | 1-3yrs    | $500,000+               | Council  
  - Relevant sports clubs & Associations  
  - ORS                                                                                                                                      | Council funding  
  - External funding  
  - Consultant input                                                                                                                          |
<table>
<thead>
<tr>
<th>Actions</th>
<th>Priority</th>
<th>Timeframe</th>
<th>Indicative Cost Bracket</th>
<th>Ownership / Lead Partners</th>
<th>Resources</th>
</tr>
</thead>
</table>
| **Action A1.3** Continue to encourage the formation of a sports management body comprising clubs based at Soldiers Memorial Park to improve communication between the various clubs, community groups/organisations and local government bodies and increase opportunities to secure state and federal-level funding for strategic development projects. | High     | 1-3yrs    | <$5,000                 | • Council  
• Relevant sports clubs & Associations                         | • Internal staff time  |
Table 7 Strategy A2 District level sport and recreation hubs

**Strategy A2:** Promote the continuing establishment and development of District level community sport and recreation hubs across the Island.

**Rationale:** District level sport and recreation hubs at Penneshaw, Parndana, Wisanger and Western Districts provide facilities for a range of sports with shared clubrooms/changerooms/associated infrastructure and a valuable facility for the local communities. Generally speaking the facilities meet the broad needs of the local populations, with a number of upgrades requested by the respective sports management bodies/individual clubs. These facilities need to be maintained at an acceptable standard to service those local communities.

<table>
<thead>
<tr>
<th>Actions</th>
<th>Priority</th>
<th>Timeframe</th>
<th>Indicative Cost Bracket</th>
<th>Ownership / Lead Partners</th>
<th>Resources</th>
</tr>
</thead>
</table>
| **Action A2.1** In line with Council’s financial limits and strategies continue to support maintenance and supported upgrades of facilities at Penneshaw Oval. Full details of requested upgrades are included in Volume II Section 10 Community Consultation. | Medium | Ongoing | $50,000 - $500,000 | • Relevant sports clubs & Associations  
• Council | • Council funding  
• External funding |
| **Action A2.2** In line with Council's financial limits and strategies continue to support maintenance and supported upgrades of facilities at Parndana Oval. Full details of requested upgrades are included in Volume II Section 10 Community Consultation. | Medium | Ongoing | $50,000 - $500,000 | • Relevant sports clubs & Associations  
• Council | • Council funding  
• External funding |
| **Action A2.3** In line with Council’s financial limits and strategies continue to support maintenance and supported upgrades of facilities at Wisanger Oval. Full details of requested upgrades are included in Volume II Section 10 Community Consultation. | Medium | Ongoing | $50,000 - $500,000 | • Relevant sports clubs & Associations  
• Council | • Council funding  
• External funding |
| **Action A2.4** In line with Council’s financial limits and strategies continue to support maintenance and supported upgrades of facilities at Western Districts Oval. Full details of requested upgrades are included in Volume II Section 10 Community Consultation. | Medium | Ongoing | $50,000 - $500,000 | • Relevant sports clubs & Associations  
• Council | • Council funding  
• External funding |
<table>
<thead>
<tr>
<th>Actions</th>
<th>Priority</th>
<th>Timeframe</th>
<th>Indicative Cost Bracket</th>
<th>Ownership / Lead Partners</th>
<th>Resources</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Action A2.5</strong> Continue to offer support to the sport management bodies already established at Wisanger, Parndana, Western Districts and American River</td>
<td>Medium</td>
<td>Ongoing</td>
<td>&lt;$5,000</td>
<td>• Relevant sports clubs &amp; Associations • Council</td>
<td>• Internal staff time</td>
</tr>
<tr>
<td><strong>Action A2.6</strong> Continue to encourage the formation of a sports management body comprising clubs based at Penneshaw to improve communication between the various clubs, community groups.organisations and local government bodies and increase opportunities to secure state and federal-level funding for strategic development projects.</td>
<td>High</td>
<td>1-3yrs</td>
<td>&lt;$5,000</td>
<td>• Relevant sports clubs &amp; Associations • Council</td>
<td>• Internal staff time</td>
</tr>
</tbody>
</table>
Table 8 Strategy A3 New sport/recreation precincts

**Strategy A3: Identify suitable locations and develop new community sport and recreation precincts on the Island catering for specific sport/recreation activities**

Rationale: Previous reports and investigations have identified that establishing a water sports precinct/hub at American River, as part of the wharf redevelopment, providing a new focus for water sports activities on the Island and building on existing water-based recreational activities already undertaken in the area. There are currently no defined areas for motor sport activities on the Island, which may result in increased use of unauthorised areas for such activities (although such issues did not feature extensively during consultation processes). The establishment of a designated area for motorsports activities (e.g. motor cross) should be investigated further including consideration of a block of Council land at Min Oil Rd/Hog Bay Rd. Extensive community consultation and site investigations will be required to identify an appropriate location.

<table>
<thead>
<tr>
<th>Actions</th>
<th>Priority</th>
<th>Timeframe</th>
<th>Indicative Cost Bracket</th>
<th>Ownership / Lead Partners</th>
<th>Resources</th>
</tr>
</thead>
</table>
| **Action A3.1** Continue to investigate the development of a Water Sports Precinct at American River, in accordance with continuing investigations into the viability of re-developing American River Wharf and foreshore area. | Medium / Low | 4-7yrs | $5,000-50,000 | • Council  
• Progress Association  
• ORS | • Council funding  
• External funding  
• Consultant input |
| **Action A3.2** Investigate the feasibility of establishing a motocross facility or a location (temporary or permanent) suitable to accommodate such activities | Medium | 1-3yrs | $5,000-50,000 | • Relevant sports clubs & Associations  
• Council  
• ORS | • Council funding  
• External funding  
• Consultant input |
Table 9 Strategy A4 Stand-alone sports facilities

**Strategy A4:** Continue to support the provision of sports facilities that are located outside established ‘hubs’ within the larger townships and in more isolated situations, where they are shown to be valued and supported by the local community.

**Rationale:** There are a number of other community sport and recreation facilities around the Island that are not located with the larger townships or within existing sporting/recreation precincts. These facilities remain important resources to smaller local communities across the Island and act as important community hubs for those communities.

<table>
<thead>
<tr>
<th>Actions</th>
<th>Priority</th>
<th>Timeframe</th>
<th>Indicative Cost Bracket</th>
<th>Ownership / Lead Partners</th>
<th>Resources</th>
</tr>
</thead>
<tbody>
<tr>
<td>Action A4.1 In line with Council’s financial limits and strategies support the clubs/groups based at Birchmore, Cygnet River, and Macgillivray to upgrade/maintain their facilities to acceptable standards. Full details of requested upgrades are included in Volume II Section 10 Community Consultation.</td>
<td>Medium</td>
<td>Ongoing</td>
<td>$50,000-$500,000</td>
<td>• Relevant sports clubs &amp; Associations&lt;br&gt;• Council</td>
<td>Council funding&lt;br&gt;External funding</td>
</tr>
<tr>
<td>Action A4.2 In line with Council’s financial limits and strategies support the various golf clubs on the Island to promote the sport, in particular to younger people.</td>
<td>Medium</td>
<td>Ongoing</td>
<td>&lt;$5,000</td>
<td>• Relevant sports clubs &amp; Associations&lt;br&gt;• Council</td>
<td>Council funding&lt;br&gt;External funding</td>
</tr>
</tbody>
</table>
### 9.2 Theme B: Indoor Sports/ Recreation/ Community Facilities

#### Table 10 Strategy B1 The Pavilion

**Strategy B1:** Review indoor court provision at The Pavilion, Soldiers Memorial Park Recreation Centre

**Rationale:** The Pavilion indoor court facility is a well utilised facility, but it is ageing, currently in poor condition and does not provide a conducive environment for sports activities or spectating. This facility was consistently identified during the consultation period as a priority for upgrade. Alternatives for this facility’s replacement need to be investigated as part of an overall master plan for Soldiers Memorial Park.

<table>
<thead>
<tr>
<th>Actions</th>
<th>Priority</th>
<th>Timeframe</th>
<th>Indicative Cost Bracket</th>
<th>Ownership / Lead Partners</th>
<th>Resources</th>
</tr>
</thead>
</table>
| **Action B1.1** Review the condition and longer term sustainability of the indoor court at The Pavilion (Soldiers Memorial Park Recreation Centre) as part of the Kingscote Oval re-development investigations with consideration given to the relocation of the indoor court adjacent to Kingscote Area School Indoor Recreation Centre (refer Strategy A1) | High | 1-3yrs | $500,000+ | - Council  
- Relevant sports clubs & Associations  
- Kingscote Area School  
- Department for Education & Child Development  
- ORS | - Council funding  
- External funding  
- Consultant input |
Table 11 Strategy B2 School indoor courts

**Strategy B2:** Maintain community access to school indoor courts

**Rationale:** There are a limited number of indoor courts on the Island and the 2 indoor school courts are a valued resource for both students and members of the community

<table>
<thead>
<tr>
<th>Actions</th>
<th>Priority</th>
<th>Timeframe</th>
<th>Indicative Cost Bracket</th>
<th>Ownership / Lead Partners</th>
<th>Resources</th>
</tr>
</thead>
</table>
| **Action B2.1** Continue to review and maintain equitable/affordable community access to the Kingscote Area School Indoor Recreation Centre | Medium | Ongoing | <$5,000 | • Council  
• Relevant sports clubs & Associations  
• Kingscote Area School  
• Department for Education & Child Development | • Council funding  
• External funding |
| **Action B2.2** Continue to review and maintain equitable/affordable community access to the Parndana Area School Indoor Recreation Centre | Medium | Ongoing | <$5,000 | • Council  
• Relevant sports clubs & Associations  
• Parndana Area School  
• Department for Education & Child Development | • Council funding  
• External funding |
Table 12 Strategy B3 Squash courts

**Strategy B3:** Investigate future provision of squash courts in Kingscote

**Rationale:** There are 2 privately owned existing squash courts located in Kingscote. Whilst the squash courts are in reasonable condition the building condition is deteriorating. The squash club has also been put on notice that these courts may no longer be available to them in the future, with lease arrangements agreed on a yearly basis with the private owner. Alternative locations for squash courts should be investigated.

<table>
<thead>
<tr>
<th>Actions</th>
<th>Priority</th>
<th>Timeframe</th>
<th>Indicative Cost Bracket</th>
<th>Ownership / Lead Partners</th>
<th>Resources</th>
</tr>
</thead>
</table>
| Action B3.1 Investigate opportunities for the re-provision of squash courts as part of the Kingscote Oval re-development investigations (refer Strategy A1) | Medium | 1-3yrs | $500,000+ | • Council  
• Relevant sports clubs & Associations  
• ORS | • Council funding  
• External funding  
• Consultant input |
### Table 13 Strategy B4 Multi-use indoor courts

**Strategy B4** Promotion of multi-use indoor courts to support a range of sports

**Rationale:** to maximise potential opportunities for use of indoor courts for a wider range of sports activities

<table>
<thead>
<tr>
<th>Actions</th>
<th>Priority</th>
<th>Timeframe</th>
<th>Indicative Cost Bracket</th>
<th>Ownership / Lead Partners</th>
<th>Resources</th>
</tr>
</thead>
</table>
| **Action B4.1** As part of periodic maintenance/re-surfacing/re-lining of indoor courts consider provision of multi-sports court lining for sports such as basketball, netball, tennis, badminton, futsal | Medium / Low | Ongoing   | $5,000 - $50,000        | - Council
- Relevant sports clubs & Associations                               | - Council funding
- External funding                                                      |
### Table 14 Strategy B5 Indoor halls/community facilities

**Strategy B5:** Review the longer term future use and viability of indoor halls/community facilities across the Island

**Rationale:** Halls are important sport, recreation and community facilities for local townships. There are multiple halls located throughout the Council area. Many of the halls are old character or heritage buildings and require substantial ongoing maintenance. In terms of the demand for halls, some of the halls have regular user groups as well as casual users.

<table>
<thead>
<tr>
<th>Actions</th>
<th>Priority</th>
<th>Timeframe</th>
<th>Indicative Cost Bracket</th>
<th>Ownership / Lead Partners</th>
<th>Resources</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Action B5.1</strong> Investigate opportunities for alternative uses to promote use of indoor community halls across the island with consideration given to health and fitness programs, dance, yoga, martial arts etc</td>
<td>Medium</td>
<td>1-3yrs</td>
<td>&lt;$5,000</td>
<td>• Council</td>
<td>• Internal staff time</td>
</tr>
<tr>
<td><strong>Action B5.2</strong> Where alternative uses for indoor community halls cannot be found, and the facility effectively falls into disuse and/or lacks community support, consideration should be given to the disposal of the facility, subject to extensive consultation with the local community</td>
<td>Low</td>
<td>4-7yrs</td>
<td>$5,000-$50,000</td>
<td>• Council</td>
<td>• Internal staff time</td>
</tr>
<tr>
<td><strong>Action B5.3</strong> In line with Council’s financial limits and strategies continue to offer support to the Yacht Club in Kingscote in developing their facilities to provide a community focus for functions and events</td>
<td>Medium</td>
<td>1-3yrs</td>
<td>$5,000-$50,000</td>
<td>• Relevant sports club</td>
<td>• Council funding</td>
</tr>
<tr>
<td><strong>Action B5.4</strong> In line with Council’s financial limits and strategies continue to offer support to The Shed facility at American River. Full details of requested upgrades are included in Volume II Section 10 Community Consultation.</td>
<td>Medium</td>
<td>1-3yrs</td>
<td>$5,000-$50,000</td>
<td>• Relevant sports clubs &amp; Associations</td>
<td>• Council funding</td>
</tr>
<tr>
<td>Actions</td>
<td>Priority</td>
<td>Timeframe</td>
<td>Indicative Cost Bracket</td>
<td>Ownership / Lead Partners</td>
<td>Resources</td>
</tr>
<tr>
<td>---------</td>
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<td>-----------</td>
</tr>
<tr>
<td><strong>Action B5.5</strong> In line with Council's financial limits and strategies work with the KI Racing Club to investigate the feasibility of upgrading the existing food hall (and associated facilities) to establish a large community function space.</td>
<td>Medium</td>
<td>1-3yrs</td>
<td>$5,000-$50,000, $50,000-$500,000</td>
<td>• Relevant sports clubs &amp; Associations • Council</td>
<td>• Council funding • External funding</td>
</tr>
</tbody>
</table>
9.3 Theme C: Aquatic Facilities

Table 15 Strategy C1 Existing aquatic facilities

**Strategy C1:** Maintain community access to existing aquatic facilities

**Rationale:** There are currently 2 swimming pools on the Island for general community access; an outdoor heated pool at Parndana Area School and Kingscote Tidal Pool. Other commercial facilities (e.g. hotels) also have swimming pools, some of which are available to the community. Swimming remains a popular recreational activity, particularly for children in South Australia and retaining access to these facilities will be important, along with maintaining safe access to beaches.

<table>
<thead>
<tr>
<th>Actions</th>
<th>Priority</th>
<th>Timeframe</th>
<th>Indicative Cost Bracket</th>
<th>Ownership / Lead Partners</th>
<th>Resources</th>
</tr>
</thead>
</table>
| **Action C1.1** Continue to work with Parndana Area School and the Department for Education & Child Development to maintain and enhance equitable and affordable community access to the outdoor program pool | Medium   | Ongoing   | <$5,000                 | • Council  
• Parndana Area School  
• Department for Education & Child Development | • Internal staff time |
| **Action C1.2** Continue to monitor availability for community access to private/commercial facilities (e.g. hotels) | Medium / Low | Ongoing   | <$5,000                 | • Council  
• Private/commercial operators | • Internal staff time |
| **Action C1.3** Maintain Kingscote Tidal Pool at appropriate service levels and undertake a risk assessment to ensure the pool meets all health and safety requirements | High     | 1-3yrs    | $5,000-$50,000          | • Council | • Internal staff time  
• Council funding |
| **Action C1.4** Maintain access and promote swimming activities at safe locations on the Island’s beaches | Medium   | Ongoing   | <$5,000                 | • Council | • Internal staff time  
• Council funding |
Table 16 Strategy C2 Additional aquatic facilities

**Strategy C2**: Explore feasibility of developing additional aquatic facilities at strategically important locations in Kingscote

**Rationale**: The provision of an indoor heated pool open 12 months of the year remains an aspiration for the community, as identified during the consultation process. The feasibility of developing an indoor pool on the Island has been investigated previously and subsequently determined to be unfeasible due to ongoing running costs. The cost of establishing such facilities is significant and research indicates that these types of facility are not able to operate on a cost neutral basis and therefore require subsidies in order to remain viable. However it is considered that further investigations should be undertaken to establish the viability of a new warm water program pool providing programs for people of all ages including learn to swim, rehabilitation water, maternity exercise classes, sporting club training etc). Further investigations and a business plan would be required, but such a facility could be considered for co-location with health, education or other sport and recreation facilities.

Consideration should also be given to the establishment of a new aquatic leisure feature, as part of the redevelopment of the foreshore. A key aquatic facility trend is the development of water play and splashpad features that are very popular with families and young people. The local climate with hot summer weather and coastal features/park like landscape lend itself to quality outdoor aquatic play spaces and would attract visitors to the Kingscote foreshore area.

<table>
<thead>
<tr>
<th>Actions</th>
<th>Priority</th>
<th>Timeframe</th>
<th>Indicative Cost Bracket</th>
<th>Ownership / Lead Partners</th>
<th>Resources</th>
</tr>
</thead>
</table>
| Action C2.1 As a key component of reviewing the Soldiers Memorial Park Master Plan (refer Action A1.2) consider for inclusion within future development proposals a small warm water indoor program pool | High     | 1-3yrs    | $500,000+               | • Council
• Relevant sports clubs & Associations
• ORS | • Council funding
• External funding
• Consultant input |
| Action C2.2 As part of the wider re-development of the Kingscote foreshore (refer Strategy E1) consider the inclusion of a new zero-depth outdoor water playground ('splashpad') where it should be closely associated with the Kingscote Tidal Pool and existing support infrastructure | Medium   | 4-7yrs    | $50,000 - $500,000      | • Council
• Progress Associations | • Council funding
• External funding
• Consultant input |
### 9.4 Theme D: Outdoor Sports Facilities

**Table 17 Strategy D1 Outdoor sports facilities maintenance and upgrade**

<table>
<thead>
<tr>
<th>Actions</th>
<th>Priority</th>
<th>Timeframe</th>
<th>Indicative Cost Bracket</th>
<th>Ownership / Lead Partners</th>
<th>Resources</th>
</tr>
</thead>
</table>
| **Action D1.1** Continue to maintain outdoor sports surfaces (ovals, courts, greens, pitches) to safe and acceptable standards to support community level sport where these facilities are well utilised and continue to be viable | Medium | Ongoing | $50,000-$500,000 | • Council  
• Relevant sports clubs & Associations  
• ORS | • Council funding  
• External funding |
| **Action D1.2** As part of periodic maintenance/re-surfacing/re-lining of courts consider provision of multi-sports court lining for sports such as basketball, netball, tennis, futsal | Medium | Ongoing | $5,000-$50,000 | • Council  
• Relevant sports clubs & Associations | • Council funding  
• External funding |
| **Action D1.3** Review the availability of all outdoor sports surfaces for community access, seeking to maximise community access to these facilities where this would not conflict with respective club use of the facilities. | Medium | 1-3yrs | <$5,000 | • Council  
• Relevant sports clubs & Associations | • Internal staff time |
| **Action D1.4** In line with Council’s financial limits and strategies support those clubs wishing to upgrade facilities (e.g. surfaces, sports facility lighting) where there is a demonstrated need and clear benefit to the club and wider community. Full details of requested upgrades are included in Volume II Section 10 Community Consultation. | Medium | Ongoing | $50,000-$500,000 | • Council  
• Relevant sports clubs & Associations  
• ORS | • Council funding  
• External funding |
Table 18 Strategy D2 Outdoor sports facilities - rationalisation

<table>
<thead>
<tr>
<th>Strategy D2: Rationalisation of under-utilised outdoor sports facilities</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Rationale:</strong> To ensure that finite resources are focused on targeted investment in those facilities that will benefit the community whilst avoiding duplication/over-provision of facilities wherever possible and where alternatives are readily available, noting that some facilities are important to more remote communities outside the main towns.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Actions</th>
<th>Priority</th>
<th>Timeframe</th>
<th>Indicative Cost Bracket</th>
<th>Ownership / Lead Partners</th>
<th>Resources</th>
</tr>
</thead>
</table>
| **Action D2.1** Undertake periodic review to assess usage and consider decommissioning those facilities that are no longer well utilised or supported sufficiently by the local community. Where appropriate, consider alternative uses for these areas. | Low | Ongoing | $50,000-$500,000 | • Council  
• Relevant sports clubs & Associations  
• Local communities  
• ORS | • Internal staff time |
9.5 Theme E: Outdoor Recreation & Open Space

Table 19 Strategy E1 Key foreshores development

**Strategy E1:** Continue to progress current development proposals for key foreshore locations and incorporate additional proposals included within this Strategy.

**Rationale:** A significant amount of work has previously been undertaken over a number of years in developing strategies and specific proposals to address a wide variety of issues and opportunities relating to the key foreshore spaces on the Island. Such work is included the following documents:


Broadly speaking it is considered that the general approach to the re-development of the respective foreshores remains relevant to the current situation and that the staged approach towards delivering these concepts/visions is continued. The proposals include circulation and public realm improvements that provide enhanced facilities and settings for formal and informal sport and recreation activities.

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<th>Actions</th>
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<th>Timeframe</th>
<th>Indicative Cost Bracket</th>
<th>Ownership / Lead Partners</th>
<th>Resources</th>
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</thead>
</table>
| **Action E1.1** Kingscote Foreshore – continually review and work towards the staged implementation of foreshore re-development proposals as detailed in previous reports | High | 1-3yrs | $500,000+ | • Council  
• Relevant sports clubs & Associations  
• Progress Associations  
• Local communities | • Council funding  
• External funding  
• Consultant input |
| **Action E1.2** Kingscote Foreshore – consider incorporation of a new zero-depth outdoor water playground (‘splashpad’) in the vicinity of Kingscote Tidal Pool (refer also Action C2.2) | Medium | 4-7yrs | $50,000 - $500,000 | • Council  
• Progress Associations  
• Local communities | • Council funding  
• External funding  
• Consultant input |
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</thead>
</table>
| **Action E1.3** Penneshaw Foreshore - continually review and work towards the staged implementation of foreshore re-development proposals as detailed in previous reports | Medium | 1-3yrs | $500,000+ | • Council  
• Relevant sports clubs & Associations  
• Progress Associations  
• Local communities | • Council funding  
• External funding  
• Consultant input |
| **Action E1.4** American River Foreshore - continually review and work towards the staged implementation of foreshore re-development proposals as detailed in previous reports | Medium | 4-7yrs | $500,000+ | • Council  
• Relevant sports clubs & Associations  
• Progress Associations  
• Local communities | • Council funding  
• External funding  
• Consultant input |
### Table 20 Strategy E2 Parndana open space and public realm

**Strategy E2**: Parndana - continue to progress current development proposals for open space and public realm areas within Parndana.

**Rationale**: A significant amount of work has previously been undertaken over a number of years in developing strategies and specific proposals to address a wide variety of issues and opportunities relating to the key open space and public realm areas in Parndana. Such work is included the following documents:


Broadly speaking it is considered that the general approach to the re-development of the open space and public realm areas remains relevant to the current situation and that the staged approach towards delivering these concepts/visions is continued. The proposals include circulation and public realm improvements that provide enhanced facilities and settings for formal and informal sport and recreation activities. There remains considerable community support for the establishment of the walk trails in particular.

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<th>Resources</th>
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</thead>
</table>
| **Action E2.1** Parndana – continually review and work towards the staged implementation of the open space and public realm re-development proposals as detailed in previous reports | Medium | 1-3yrs | $500,000 | - Council  
- Relevant sports clubs & Associations  
- Progress Associations  
- Local communities | - Council funding  
- External funding  
- Consultant input |
### Table 21 Strategy E3 Maintenance and enhancement of existing infrastructure

**Strategy E3:** Continue to maintain and enhance existing infrastructure and amenity value at other open spaces, recreation reserves and foreshores.

**Rationale:** To ensure that existing infrastructure continues to maintain desired service levels and meet safety requirements in line with community expectations

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<tr>
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<th>Resources</th>
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</table>
| **Action E3.1** Maintain and enhance existing infrastructure (toilets, shelters, bins, seating) to maintain current service levels at: | Medium | Ongoing | $50,000 - $500,000 | • Council  
• Relevant sports clubs & Associations  
• Progress Associations  
• Local communities | • Council funding  
• External funding |
| - Wright Park, Kingscote  
- Remembrance Reserve, American River  
- Lions Park & Pioneer Park, Parndana  
- Lloyd Collins Reserve, North Terrace Gardens & Christmas Cove Reserve, Penneshaw  
- Emu Bay foreshore  
- Stokes Bay foreshore  
- Pennington Bay  
- Vivonne Bay  
- Baudin Beach | | |

| **Action E3.2** Review existing condition and service levels of toilets at the following locations with a view to future upgrade: | Medium | 1-3yrs | $500,000+ | • Council  
• Progress Associations  
• Local communities | • Council funding  
• External funding |
| - Emu Bay foreshore  
- Stokes Bay foreshore  
- Christmas Cove Reserve, Penneshaw  
- Pennington Bay  
- Vivonne Bay  
- Baudin Beach | | | | | |
<table>
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<th>Actions</th>
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<th>Resources</th>
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</table>
| **Action E3.3** Identify a suitable location to establish a dog park in Kingscote where dogs can be exercised without a leash, thereby improving the health and fitness of both dog and owner and increasing opportunities for dog socialisation. Reference should be made to the South Australia Guidelines for Dog Parks (Dog & Cat Management Board). | Medium | 1-3yrs | $5,000- $50,000 | • Council  
• Relevant sports clubs & Associations  
• Progress Associations  
• Local communities | • Council funding  
• External funding |
Table 22 Strategy E4 Trail & Bike Network

**Strategy E4:** Undertake a strategic approach to the delivery of an integrated and cohesive recreational trail and bike network across the Island that serves walkers, cyclists and horse riders

**Rationale:** Walking and cycling are two of the most popular recreation activities undertaken, particularly on the Island. Equestrian pursuits are also established on the Island. The Island has numerous walking trails that range from local to national significance, including a high profile multi-day walk trail under development and current proposals for establishing foreshore trails in the major towns. The majority of existing walk trails are located in National Parks, however, there are a number of walk trails located on Council land. There are currently no dedicated bike lanes/paths or related infrastructure around the Island, although there is some level of participation in on-road cycling (including one-off events). A strategic approach is required to identify key destinations and circulation routes around and between towns to ensure that a cohesive and integrated circulation network is established.

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<tbody>
<tr>
<td><strong>Action E4.1</strong> Collate all information on existing trails (incorporating the trails within National Parks) and promote through improved signage, interpretation and promotional material including brochures and online content</td>
<td>Medium</td>
<td>1-3yrs</td>
<td>$5,000- $50,000</td>
<td>• Council</td>
<td>• Internal staff time</td>
</tr>
<tr>
<td><strong>Action E4.2</strong> Develop a Trails Master Plan and Bike Plan that focuses on access and circulation within the main townships and identifies opportunities to connect each of the main townships and key destinations across the Island</td>
<td>Medium</td>
<td>1-3yrs</td>
<td>$50,000 - $500,000</td>
<td>• Council • Relevant sports clubs &amp; Associations • Progress Associations • Local communities</td>
<td>• Council funding • External funding • Consultant input</td>
</tr>
</tbody>
</table>
Table 23 Strategy E5 Boating Ramps

**Strategy E5:** Maintain and upgrade boating ramps and associated facilities across the Island

**Rationale:** Water sports and recreational activities encompass a wide range of disciplines and require appropriate access to be maintained. Council has recently invested significantly in enhancing existing boat ramps across the Island and is further investigating upgrades to other ramps in the future.

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<th>Resources</th>
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</thead>
<tbody>
<tr>
<td><strong>Action E5.1</strong> Maintain at appropriate levels the recently upgraded boating ramps at Bay of Shoals, Christmas Cove and American River</td>
<td>Medium / Low</td>
<td>Ongoing</td>
<td>$5,000- $50,000</td>
<td>• Council</td>
<td>Council funding</td>
</tr>
<tr>
<td><strong>Action E5.2</strong> Progress concept plans and seek funding for upgraded ramps at Emu Bay, Vivonne Bay and Baudin Beach</td>
<td>Medium</td>
<td>Ongoing</td>
<td>$500,000+</td>
<td>• Council</td>
<td>Council funding, External funding</td>
</tr>
</tbody>
</table>
Table 24 Strategy E6 Sport and recreation events

**Strategy E6:** Continue to support, encourage and promote existing and potential sport and recreation based events on the Island

**Rationale:** Hosting large scale events on the Island attracts regional, inter-state and international visitors to the Island. Increasing the diversity of these events and scheduling over the course of the year will broaden the appeal to a wider range of interest groups and increase visitation.

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<th>Resources</th>
</tr>
</thead>
</table>
| **Action E6.1** Support and facilitate significant and unique sporting events such as the KI Marathon, KI Island Cup Carnival and Bicycle SA events | Medium   | Ongoing   | $50,000 - $500,000      | • Council  
• RDA  
• Sporting bodies/ organisations  
• Relevant sports clubs & Associations  
• Progress Associations  
• Local communities                                                                 | • Council funding  
• External funding |
| **Action E6.2** Investigate opportunities to establish and promote additional cycling and walking events and other adventure based activities (e.g. mountain biking in National Parks) and consider prioritising new facility developments that could attract such events | Medium   | Ongoing   | $50,000 - $500,000      | • Council  
• RDA  
• Sporting bodies/ organisations  
• Relevant sports clubs & Associations  
• Progress Associations  
• Local communities                                                                 | • Council funding  
• External funding |
9.6 Theme F: Facilities for specific community groups

Table 25 Strategy F1 Facilities for children, youth and families

| Strategy F1: Maintain & develop sport and recreation facilities targeted at children, youth and families |

**Rationale:** The benefits of participation in sport and recreation are particularly evident in young people. Barriers to participation of young people in sport/recreation include absence of appropriate facilities, limited or no finance, reliance on parents for transport, safety and security. It is evident that there are limited facilities on the Island catering specifically for young people, and in particular in Kingscote where there is an opportunity to establish a youth precinct.

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<tbody>
<tr>
<td><strong>Action F1.1</strong> Building on previous consultation and design work, secure funding and implement proposals for a skate park in the vicinity of Lions Park Kingscote (Family &amp; Youth Precinct) together with supporting infrastructure such as shelters</td>
<td>High</td>
<td>1-3yrs</td>
<td>$50,000-$500,000</td>
<td>• Council  • Progress Associations  • Youth Parliament  • Local communities</td>
<td>• Council funding  • External funding  • Consultant input</td>
</tr>
<tr>
<td><strong>Action F1.2</strong> Remove existing skate bowl / features at Soldiers Memorial Park, Kingscote, which currently offers limited functionality and presents safety issues</td>
<td>High</td>
<td>1-3yrs</td>
<td>$5,000-$50,000</td>
<td>• Council  • Progress Associations  • Youth Parliament  • Local communities</td>
<td>• Council funding</td>
</tr>
<tr>
<td><strong>Action F1.3</strong> Continue to maintain existing playgrounds to safe standards (in accordance with Australian standards), prioritising the following playgrounds:</td>
<td>Medium</td>
<td>Ongoing</td>
<td>$5,000-$50,000</td>
<td>• Council  • Progress Associations  • Local communities</td>
<td>• Council funding</td>
</tr>
</tbody>
</table>
| - Bernie Davis Memorial Park, Kingscote  
- Buicks Point Reserve, Kingscote  
- Lions Park, American River  
- Lions Park, Parndana  
- Lloyds Collins Reserve, Penneshaw  
- Western Districts Oval |
<table>
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<tr>
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</thead>
</table>
| **Action F1.4** In line with current Council strategies, review the quality, functionality and amenity value of existing playgrounds and consider phased replacement/upgrade of existing ‘traditional’ play equipment with more sustainable ‘nature play’ features where this would complement and enhance existing playground settings | Medium / Low | 1-3yrs | $50,000- $500,000 | • Council  
• Progress Associations  
• Youth Parliament  
• Local communities | • Council funding  
• External funding  
• Consultant input |
| **Action F1.5** Maintain other existing youth facilities to current service levels at the following locations:  
  - Skate facility at Penneshaw  
  - BMX tracks at Parndana  
  - BMX tracks at Baudin Beach | Medium / Low | Ongoing | $5,000- $50,000 | • Council  
• Progress Associations  
• Youth Parliament  
• Local communities | • Council funding |
Table 26 Strategy F2 Facilities for the elderly, disabled and those with mobility issues

**Strategy F2:** Develop facilities that cater for (and provide appropriate access to) the elderly and people with mobility issues.

**Rationale:** People with mobility issues and/or disabilities need to be able to easily access sport and recreation activities and this involves providing appropriate facilities, transport programs and opportunities to ensure they are included in a wide range of sport and recreation activities.

<table>
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<th>Resources</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Action F2.1</strong> Finalise and implement Council’s Disability Action Plan</td>
<td>High</td>
<td>1-3yrs</td>
<td>$5,000- $50,000</td>
<td>• Council • Local communities</td>
<td>• Internal staff time</td>
</tr>
<tr>
<td><strong>Action F2.2</strong> Continue to develop a network of footpaths across the townships at appropriate grades that facilitate access to key destinations such as civic and commercial precincts and sport/recreation nodes and open spaces, including foreshore areas</td>
<td>High / Medium</td>
<td>1-3yrs Ongoing</td>
<td>$500,000+</td>
<td>• Council • Progress Associations • Local communities</td>
<td>• Council funding • External funding • Consultant input</td>
</tr>
<tr>
<td><strong>Action F2.3</strong> Incorporate seating/shelter at appropriate intervals along footpaths and recreational trails and consider the inclusion of adult exercise equipment, particularly along foreshores</td>
<td>Medium</td>
<td>4-7yrs</td>
<td>$500,000+</td>
<td>• Council • Progress Associations • Local communities</td>
<td>• Council funding • External funding • Consultant input</td>
</tr>
<tr>
<td><strong>Action F2.4</strong> Specific features catering for the needs of elderly members of the community should be considered, including investigations into a small heated indoor pool and a flexible community indoor recreation space facilitating activities such as yoga, pilates, ‘gentle gym’ (refer Strategy A1 and Strategy C2)</td>
<td>High</td>
<td>1-3yrs</td>
<td>$500,000+</td>
<td>• Council • Progress Associations • Local communities</td>
<td>• Council funding • External funding • Consultant input</td>
</tr>
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</table>
9.7 Theme G: Planning, Participation, Accessibility, Co-operation

Table 27 Strategy G1 Regional collaboration

**Strategy G1:** Regional Collaboration - work collaboratively with local sport and recreation clubs, service providers, neighbouring Councils, state and federal governments to develop sport and recreation in the region

**Rationale:** Working collaboratively will likely enable Council to accomplish more in terms of sport and recreation development than if they were to work in isolation. They will also become increasingly aware of broader trends and initiatives being developed in neighbouring areas.

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</table>
| **Action G1.1** Facilitate the development of a body to promote, advocate for and facilitate sport and recreation development across the Island. This body should contain representatives from local sports associations, businesses, tourism bodies and Council. | Medium | 1-3yrs | $5,000 - $50,000 | • Council  
• RDA  
• ORS  
• Sporting bodies/organisations  
• Relevant sports clubs & Associations  
• Progress Associations  
• Local communities & businesses | • Council funding  
• External funding |
| **Action G1.2** Meet regularly with the Office for Recreation and Sport to raise awareness of the sport and recreation issues and opportunities within the region. | Medium / Low | Ongoing | <$5,000 | • Council  
• ORS | • Internal staff time |
Table 28 Strategy G2 Community involvement and engagement

**Strategy G2:** Promote community involvement and engagement to support the planning and active management of facilities and open spaces by local community groups and individual members

**Rationale:** It is important that local communities, clubs and service providers are kept informed of sport and recreation developments, funding programs and Council policies. This alleviates tensions between community and club members and Council and allows for the timely distribution of information. Encouraging communities to take ‘ownership’ of community facilities results in higher standards of maintenance.

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</table>
| **Action G2.1** Continue to engage with local communities through Progress Associations and Section 41 Community Centres Committees to support the active management of facilities and open spaces by local community members | High | Ongoing | <$5,000 | • Council  
• Relevant sports clubs & Associations  
• Progress Associations  
• Community Centres Committees | • Internal staff time |
### Table 29 Strategy G3 Use of school facilities

**Strategy G3:** Upgrade and maintain existing school facilities and explore opportunities to maximise usage by both students and members of the community

**Rationale:** To ensure school facilities are maintained at appropriate levels and that best use is made of the facilities by all members of the community

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<th>Resources</th>
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</thead>
</table>
| **Action G3.1** Liaise with and support local schools to enable sports clubs to utilise their grounds. | Medium | 1-3yrs | <$5,000 | • Council  
• Schools  
• Department for Education & Child Development  
• Relevant sports clubs & Associations | • Internal staff time |
| **Action G3.2** Encourage schools to provide community access to sport/recreation facilities when not being used for school purposes. | Medium | 1-3yrs | <$5,000 | • Council  
• Schools  
• Department for Education & Child Development | • Internal staff time |
| **Action G3.3** Explore the feasibility of developing a second multi-use indoor court at Kingscote Area School, adjacent to the recreation centre (refer Strategy A1) | High / Medium | | $500,000+ | • Council  
• Schools  
• Department for Education & Child Development  
• Relevant sports clubs & Associations | • Council funding  
• External funding  
• Consultant input |
### Table 30 Strategy G4 Participation levels and accessibility

**Strategy G4:** Increase participation levels and improve the accessibility of sport and recreation opportunities for all the community.

**Rationale:** Levels of accessibility to sport and recreation opportunities can be restricted by numerous factors, including the local geography of the area, lack of public transport, the lack of cycling and walking infrastructure, inadequate access infrastructure and limited facilities for specific community groups. This has an impact on overall participation levels. The benefits of participation in sport and recreation are particularly evident in young people. Barriers to participation of young people in sport/recreation include limited or no finance, reliance on parents for transport, safety and security. In particular community consultation has identified a general lack of diversity in the provision of sport/recreation activities.

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<tbody>
<tr>
<td><strong>Action G4.1</strong> Consider the needs of residents in accessing sport and recreation opportunities when planning for transport services and infrastructure.</td>
<td>Medium</td>
<td>Ongoing</td>
<td>&lt;$5,000</td>
<td>Council</td>
<td>Council funding, External funding</td>
</tr>
<tr>
<td><strong>Action G4.2</strong> Investigate the feasibility of establishing a transport service and/or initiatives to assist people to access sport and recreation opportunities.</td>
<td>Medium / Low</td>
<td>4-7yrs</td>
<td>$5,000- $50,000</td>
<td>Council</td>
<td>Council funding, External funding</td>
</tr>
<tr>
<td><strong>Action G4.3</strong> Provide improved accessibility between residential areas and sport, recreation and open space facilities through an improved footpath, recreational trail and cycle network, in line with Strategy E4.</td>
<td>Medium</td>
<td>Ongoing</td>
<td>$500,000+</td>
<td>Council</td>
<td>Council funding, External funding</td>
</tr>
<tr>
<td><strong>Action G4.4</strong> Continue to involve young people in the planning of sport and recreation facilities and activities.</td>
<td>High</td>
<td>Ongoing</td>
<td>&lt;$5,000</td>
<td>Council</td>
<td>Internal staff time</td>
</tr>
<tr>
<td><strong>Action G4.5</strong> Provide ‘Come n Try’ days and similar participation events on a regular basis at different locations in conjunction with state sporting bodies and local schools.</td>
<td>Medium</td>
<td>Ongoing</td>
<td>$5,000- $50,000</td>
<td>Council</td>
<td>Council funding, External funding, Internal staff time</td>
</tr>
<tr>
<td>Actions</td>
<td>Priority</td>
<td>Timeframe</td>
<td>Indicative Cost Bracket</td>
<td>Ownership / Lead Partners</td>
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</table>
| **Action G4.6** Improve the activity opportunities for young people such as adventure based activities, camping, aquatic based, self defence and reduce the barriers of accessing traditional sports such as golf and lawn bowls. | Medium | 1-3yrs | $5,000- $50,000 | • Council  
• Schools  
• Department for Education & Child Development  
• Relevant sports clubs & Associations | • Council funding  
• External funding |
| **Action G4.7** Ensure a diversity of school holiday activities are provided, focusing on the promotion of non-traditional sport and recreation opportunities. | High | 1-3yrs | $5,000- $50,000 | • Council  
• Schools  
• Department for Education & Child Development  
• Relevant sports clubs & Associations | • Council funding  
• External funding |
| **Action G4.8** Continue to support the StarClub officer position and promote the coordination of a range of sport and physical activity opportunities | High | Ongoing | $50,000- $500,000 | • Council  
• Schools  
• Department for Education & Child Development  
• Relevant sports clubs & Associations | • Council funding  
• External funding |
Table 31 Strategy G5 Assistance with funding opportunities for clubs

**Strategy G5**: Provide assistance to clubs and community groups with the identification and securing of funding opportunities

**Rationale**: A major factor in achieving what is outlined within this Strategy and Action Plan will be procuring funding from state and federal government departments and agencies. There are a number of programs in which funding can be sought from and these have been summarised in the ‘Funding Opportunities’ section within Volume I. Council will need to play a proactive role in sourcing and advocating for government funding as many of the actions identified will need to be complimented by external funding such as government funding. An issue highlighted during this review was a lack of knowledge about the availability of (and the difficulty in accessing) grant programs from local, state and federal governments, for the development of sport and recreation facilities and services.

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<th>Resources</th>
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</table>
| **Action G5.1** Develop a ‘How-to-apply for Grants Funds’ booklet and distribute to sport and recreation clubs based in the Council area and post on Council’s website. | Medium | 1-3yrs | $5,000- $50,000 | • Council  
• ORS  
• Relevant sports clubs & Associations | • Internal staff time |
| **Action G5.2** Request the Office for Recreation and Sport to provide information sessions at a location on the Island for their grant programs on an annual basis. | Medium / Low | 1-3yrs | <$5,000 | • Council  
• ORS  
• Relevant sports clubs & Associations | • Internal staff time |
| **Action G5.3** Develop and maintain a register of potential state and federal government funding sources. | Medium | 1-3yrs Ongoing | <$5,000 | • Council  
• ORS | • Internal staff time |
| **Action G5.4** Liaise with key government agencies that fund sport and recreation facility and service provision such as the Office for Recreation and Sport, and the Department of Education and Children Services to increase awareness of funding requirements | Medium / Low | Ongoing | <$5,000 | • Council  
• ORS Department for Education & Child Development  
• Relevant sports clubs & Associations | • Internal staff time |
Table 32 Strategy G6 Assistance with strategic planning for clubs

Strategy G6: Assist clubs and groups to strategically plan to meet the individual needs of each club/group and the community more broadly and improve governance, administration practices, volunteer management, club marketing and promotion.

Rationale: The professional management of sport and recreation clubs is important to enable high quality services to be provided to the community, to ensure facilities are well managed and legislative requirements are met. To assist in developing professional club governance and administration practices it is important quality training opportunities are provided.

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<th>Resources</th>
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<tbody>
<tr>
<td><strong>Action G6.1</strong> Conduct annual club management training sessions at various locations throughout Council area.</td>
<td>Medium</td>
<td>1-3yrs Ongoing</td>
<td>$5,000- $50,000</td>
<td>• Council • ORS Department for Education &amp; Child Development • Relevant sports clubs &amp; Associations</td>
<td>• Internal staff time</td>
</tr>
<tr>
<td><strong>Action G6.2</strong> Encourage club administrators to attend governance training workshops offered by the Office for Recreation and Sport and other providers. Promote the availability of these courses to the clubs.</td>
<td>Medium</td>
<td>4-7yrs</td>
<td>&lt;$5,000</td>
<td>• Council • ORS Department for Education &amp; Child Development • Relevant sports clubs &amp; Associations</td>
<td>• Internal staff time</td>
</tr>
<tr>
<td><strong>Action G6.3</strong> Encourage clubs to access governance and business planning assistance available to them through The Office for Recreation and Sport StarClub online program.</td>
<td>Medium</td>
<td>1-3yrs</td>
<td>&lt;$5,000</td>
<td>• Council • ORS Department for Education &amp; Child Development • Relevant sports clubs &amp; Associations</td>
<td>• Internal staff time</td>
</tr>
<tr>
<td>Actions</td>
<td>Priority</td>
<td>Timeframe</td>
<td>Indicative Cost Bracket</td>
<td>Ownership / Lead Partners</td>
<td>Resources</td>
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<td><strong>Action G6.4</strong> Develop a web page as part of Council's website designated to the promotion of sport and recreation activities available to residents.</td>
<td>Low</td>
<td>4-7yrs</td>
<td>&lt;$5,000</td>
<td>• Council</td>
<td>• Internal staff time</td>
</tr>
<tr>
<td><strong>Action G6.5</strong> Establish an up-to-date electronic directory of sport and recreation clubs in the Council area including their contact details, location, major activities and upcoming events</td>
<td>Medium</td>
<td>1-3yrs</td>
<td>&lt;$5,000</td>
<td>• Council</td>
<td>• Internal staff time</td>
</tr>
<tr>
<td><strong>Action G6.6</strong> Provide training and education programs for sport and recreation volunteers on an annual basis.</td>
<td>Medium / Low</td>
<td>Ongoing</td>
<td>$5,000- $50,000</td>
<td>• Council</td>
<td>• Internal staff time</td>
</tr>
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<td><em>Action G6.7</em> Liaise with Sport SA and Volunteering SA to develop a volunteer recruitment database and information service for the Island.</td>
<td>Low</td>
<td>1-3yrs</td>
<td>&lt;$5,000</td>
<td>• Council</td>
<td>• Internal staff time</td>
</tr>
<tr>
<td><strong>Action G6.8</strong> Develop an annual recognition event for sport and recreation volunteers.</td>
<td>Medium / Low</td>
<td>4-7yrs</td>
<td>$5,000- $50,000</td>
<td>• Council</td>
<td>• Internal staff time</td>
</tr>
<tr>
<td>Actions</td>
<td>Priority</td>
<td>Timeframe</td>
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</tbody>
</table>
| **Action G6.9** Educate and inform clubs of their responsibilities in relation to Child Protection through the development of fact sheets and inclusion of information in the proposed sport and recreation e-newsletter. | High | 1-3yrs | <$5,000 | • Council  
• ORS Department for Education & Child Development  
• Relevant sports clubs & Associations | • Internal staff time  
• Council funding |
| **Action G6.10** Facilitate training and development programs for clubs in Child Protection requirements and policy development on a regular basis. | High | 1-3yrs | $5,000- $50,000 | • Council  
• ORS Department for Education & Child Development  
• Relevant sports clubs & Associations | • Internal staff time  
• Council funding |
| **Action G6.11** Ensure a copy of ‘Child Safe Environments: Principles of Good Practice for Recreation and Sport’ developed by the Office for Recreation and Sport is distributed to all clubs based on the Island and made available on Council’s website. | High | 1-3yrs | <$5,000 | • Council  
• ORS Department for Education & Child Development  
• Relevant sports clubs & Associations | • Internal staff time  
• Council funding |
10. Potential Funding Sources

A variety of funding sources are available for development of community facility projects of this nature. Further investigation as to the eligibility of this project would need to be conducted once the scope and design has been determined. These programs change regularly and it is important to contact the funding agency/organisation to get up to date details on funding guidelines and project eligibility.

Federal Government


This programme will provide funding of $1 billion over 5 years, commencing in 2015-16, to fund priority infrastructure in regional communities. Grants must be between $20,000 and $10 million.

- Local government and incorporated not-for-profit organisations are eligible to apply.
- Grant funding must be matched in cash on at least a dollar for dollar basis.
- Funding will be provided for capital projects which involve construction of new infrastructure, or the upgrade, extension or enhancement of existing infrastructure.
- The project must deliver an economic benefit to the region beyond the period of construction.
- Projects should support disadvantaged regions or areas of disadvantage within a region.
- The NSRF funded part of the project must be completed on or before 31 December 2019.

Please review the Federal Government’s grant finder website (www.grantslink.gov.au) to keep up to date with the latest sources of Australian Government funding.

State Government

Office for Recreation and Sport - Community Recreation and Sports Facilities Program (CRSFP) refer www.ors.sa.gov.au

The Community Recreation and Sport Facilities Program helps eligible organisations to plan, establish or improve sport and active recreation facilities that meet the needs of the community in South Australia.

Organisations can apply under the each of the following categories:

- Category 1 – facility planning
- Category 2 – facility development (requests $1 - $200,000)
- Category 3 – facility development (requests $200,001 - $1,000,000)

Annual budget: 2015/16 - $4,107,000

Eligible organisations include State Sport and Active Recreation Organisations, Industry Representative Bodies, Local Government, Schools, Community Groups, Incorporated Sport or Active Recreation Clubs that do not hold a gaming machine license.

Local Governments

Facility development support varies by Local Government who is often the land/facility owner. The Local Government (in this case the Adelaide City Council) where the facility will be located should be approached to determine the type of funding and/or finance assistance that is available.
Trusts and Foundations

There are numerous trusts and foundations established in Australia and a number provide funding for projects such as this. Often they are established by large corporations. Refer www.philanthropy.org.au.


Our Sport Incentive Program (SIP) works in partnership with sporting and community clubs and organisations of all sizes when they need to fundraise for projects that seek to develop sport and/or increase participation.

Whether you’re raising money to build a new clubhouse or team rooms, upgrade lighting or purchase sports equipment, or need additional funding to grow participation, enhance performance or support team travel, partnering with us through SIP is a great way to attract donors.

Here’s how it works

You have a funding need and decide to embark on a campaign to raise funds. If you register your project with the ASF, donations are made to the ASF, allowing donors to use our tax deductible status to claim tax relief for any donation of $2 or more. Donors nominate your project as their preferred beneficiary and we grant monies raised back to your project (for details see our Terms & Conditions).

Who we work with

Examples of the types of organisations we partner with include sporting clubs, regional, state and national sporting organisations, schools, councils and community groups.

What types of projects can be registered?

SIP projects can include any initiative that will enhance or develop sport in Australia. Common examples include facility development.

Commercial and Private Sector Funding

Commercial and private sector funding is often used by sporting organisations to assist with facility developments and ongoing operations. Opportunities such as facility naming rights and in-kind donations of labour and materials are a potential resource for new facility developments and upgrades.

Not-For-Profit Funding

Clubs SA/IGC Sponsorship Assistance Program (SA)


Together with the Independent Gaming Corporation (IGC), Clubs SA provides non-gaming Clubs and community organisations project grants via the Sponsorship Assistance Program.

In recent years, over $2,000,000 has been directed back to the wider South Australian community under the auspices of the Sponsorship Assistance Program to support projects that include resurfacing of sports grounds, lighting, charity projects and community awareness campaigns.

Applications for this Funding Program are accepted each month and are vetted by Clubs SA’s Board before recommendations are passed on to the IGC Board.